





## NEWS: EUROPE

## Solana impresses all the right people

By David White in Madrid

In the space of just three weeks, Mr Javier Solana has moved from being a non-starter in the Nato stakes to appointment as secretary-general.

His credentials lie in having managed to impress both the Americans and the French, who have been at loggerheads over who should take over the top Nato job.

The affable 53-year-old Spanish foreign minister has in recent months established a good relationship with Mr Warren Christopher, US secretary of state, who will be in Madrid this weekend with President Bill Clinton for a European Union-US summit. "They like each other a lot," said a US official.

The Americans have come to



Solana: non-starter to Nato secretary-general in three weeks

respect Mr Solana as intelligent, well-briefed on sensitive subjects such as Bosnia, and a good consensus-builder. The option of Mr Solana for the Nato post became serious

when the US State Department made clear it wanted to see him considered.

The French accolade came earlier this week at the Euro-Mediterranean conference in

Barcelona, where Mr Solana hosted 26 other foreign ministers and persuaded Israelis, Syrians and Lebanese to agree a last-minute joint declaration. His performance was "a personal success," said Mr Hervé de Charette, French foreign minister.

The role of pragmatic conciliator has stuck to Mr Solana throughout his ministerial career, the longest of any in Mr Felipe González's Socialist government. A contemporary of Mr González, although from a very different bourgeois Madrid background, he is the only man to have stayed in the cabinet since the Socialists came to power in 1982.

Ironically, at that time, a few months after Spain joined Nato, he was opposed to membership. "We are radically against Spain's entry into

Nato," he was quoted as saying as an opposition MP. But by the time a referendum was held four years later to keep Spain in the alliance, he was arguing that not joining was a different matter from leaving.

Mr Solana, a Socialist from the early 1960s and a former professor in solid state physics, has been an MP for Madrid since the first post-Franco elections. He was culture minister, government spokesman and then education and science minister before going to foreign affairs in 1992.

His resilience in government made him an obvious heir apparent to Mr González, who had been thinking of putting up Mr Solana instead of himself as the party's candidate for prime minister in elections scheduled for March.

The move to Brussels takes

away that option - which could well have meant Mr Solana sacrificing himself in the defeat which the government is expected to suffer.

When his name was floated earlier this month, it came as a surprise both to ministers in Madrid and to Nato allies, especially considering Spain's special status in the alliance. It stands formally outside Nato's integrated military command structure, like France, but on the other hand is regarded as being, de facto, a full participant.

Mr Solana immediately faces a very challenging job, with an international force of 60,000 troops due to be sent to implement the Bosnia peace agreement. He will also have to deal with aspiring new members of Nato and Russia's opposition to enlargement.

## Wrangles over the rebuilding of Bosnia

By Lionel Barber in Brussels

The EU is heading for a tussle with the US over burden-sharing to cover reconstruction of Bosnia, at the same time as it struggles to contain internal divisions over policy toward former Yugoslavia.

Brussels has suggested dividing the estimated \$6bn (£3.9bn) aid package for Bosnia on the lines of one-third paid by the EU, one-third by the US and one-third by Japan and the rest of the world.

But the US has counter-proposed a limit of \$600m for its share, particularly since it is contributing at least one-third of the proposed 20,000 Nato-led peace-keeping forces. Washington has suggested that individual EU member states top up the outlined \$2bn with at least an extra \$500m.

Burden-sharing arguments will surface at an international donors' conference in Brussels on December 18-19, co-sponsored by the World Bank and the European Commission.

However, a French diplomat said the US and Japan had indicated they would not be ready to pledge funds until next month. He criticised the US' recent promise to come up with \$1bn as premature, and said the Brussels meeting was a diplomatic sop to the Commission to offset the Bosnia "peace implementation" conference in London on December 8-9, and the "peace conference" in Paris on December 14.

A Commission official denied this. He said the Brussels meeting would deal with Bosnia's requirements for the first quarter of 1996, followed by a second conference in February to deal with future needs, as well as another meeting on Croatia. Behind these arguments lies a wider struggle over who and which institutions should take the lead role in former Yugoslavia, alongside the Nato peace-keeping force.

The EU has proposed Mr Carl Bildt, former Swedish prime minister and special EU envoy, should assume the role of civilian co-ordinator. But the US is making an implicit link between his duties and the money which the EU puts on the table for reconstruction.

In the background, Mr Hans van den Broek, EU political affairs commissioner, is wary about ceding authority to Mr Bildt. On the former Yugoslav states Mr Bildt favours drawing up "Balkan agreements" covering the entire Balkan area south of Slovenia and north of Greece, but including Albania. Mr van den Broek favours a more traditional bilateral approach of "partnership and co-operation" pacts and "association" agreements with the EU.

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## French strike fails to derail fortunes of Eurotunnel

By Geoff Dyer in London and Andrew Jack in Paris

There may be a three-hour wait for a taxi in Paris, the Metro may be at a standstill and the traffic jams may be 10 miles long. But there has been one beneficiary from a week of strikes in France - Eurotunnel, the Channel tunnel operator.

"November has been a record month for us, often well above the August peak period," the company said yesterday. It has won freight traffic that has been forced on to the road by rail strikes and picked up passengers from the ferries on the three days ports have been affected.

Eight days ago, the day of a country-wide general strike, Eurotunnel's Le Shuttle carried 6,900 cars, well above its previous highest figure. And on Wednesday of this week, 3,280 trucks used its service compared with a usual 2,000.

Eurostar, the rail operator which uses the tunnel, has been hit by the French strikes but said it had been operating about half its scheduled services between London and Paris. Ferry companies are putting on a brave face, claiming bookings are unaffected. But with the busy Christmas shopping period starting, they are getting worried.

Business travel has not slowed, industry sources say,

but the leisure market has been hit badly.

Cresta Holidays, a large tour operator to France, said it was advising customers not to book trips to Paris before Christmas. In Paris, entrepreneurs have wasted little time in taking advantage of the strikes.

SNCF, the national rail operator, said private coach companies had been illegally soliciting passengers in stations.

Many shops have temporarily shut down or are working shorter hours because their sales staff have experienced difficulties in getting to work.

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Railway workers in Marseille lay rails across streets to protest at welfare and pension reform

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## US-EU accord aims to cement transatlantic ties

By Lionel Barber in Brussels

The US and European Union will sign an ambitious agreement tomorrow in Madrid to strengthen transatlantic trade and political co-operation in the post-cold war era.

The agreement commits the two allies to 150 joint actions on issues such as economic reconstruction in former Yugoslavia, lifting barriers against Palestinian exports from the West Bank and Gaza, as well as tackling organised crime and an early warning system for trackable killer viruses.

On the trade front, the Americans and Europeans have agreed to negotiate the phasing out of tariffs and trade barriers on all information technology products, including computers, semiconductors and software; and to accelerate work on unfettered business in the Uruguay Round, notably liberalisation in telecoms and maritime services.

However, the document skirts long-standing issues such as steel, monetary co-operation and the value of the dollar, and it avoids pressing issues such as burden-sharing in aid to Bosnia.

Equally, the authors avoid tackling strategic questions such as the sequencing of enlargement of the EU and the Nato alliance to central and eastern Europe, and the degree to which the effectiveness of transatlantic co-operation may depend on further institutional reform at next year's EU inter-governmental conference.

Yet promoters of the initiative, notably the Spanish presidency of the EU, the US administration and business lobbying groups such as the transatlantic policy network, insist that the programme is a useful road-map for tightening co-operation next century. Its supporters often cite the need to contain neo-isolationist, populist trends in the US Congress.

The most recent effort to reinvigorate US-EU relations was the 1990 transatlantic declaration which established biennial summits attended by the US president, the rotating EU presidency, and the president of the Commission.

Less satisfactory, says Mr Stuart Eizenstat, the US ambassador to the EU, are the regular high-level foreign affairs gatherings which include the US secretary of state, all 15 member states, and as many as 80 people in the room.

The new mood is to move from "consultation" to "joint

action", forcing both sides to engage in common projects with follow-up, says ambassador Eizenstat. There are four broad areas:

■ Promoting peace and development. This includes economic reconstruction in former Yugoslavia, more assistance to central and eastern Europe, and consolidating democracy and economic reform in Russia and Ukraine. A new high-level group will talk to one another via computer to co-ordinate humanitarian aid in disaster areas such as Armenia or Rwanda.

■ Responding to global challenges. The US is keen to exchange information on drug trafficking and terrorism through the FBI. But the EU, as so often, has difficulty in delivering via a single institutional voice.

Britain is blocking ratification of the Eurpol police agency, while France is hypersensitive about exchanging data - even with fellow EU member states.

■ Expanding world trade. The two sides have agreed to a joint study on reducing or eliminating tariffs, but it fudges the issue of a transatlantic free trade area. Sir Leon Brittan, EU trade negotiator, says Tafta is still alive; but it looks a distant prospect.

The focus is more on a "building-block" approach, working on mutual recognition of each side's standards, certification and testing procedures.

The US is particularly pleased to have secured a promise to curb "illicit payments" such as kickbacks in big international contracts, says Mr Eizenstat.

■ Both sides say they want to increase communication across the Atlantic through the nascent transatlantic business dialogue, educational exchanges, and the high-level groups of US, EU and Commission civil servants who are committed to making the joint action programme a reality.

The agenda is broad, and not for the faint-hearted, says Mr Jacques Santer, president of the Commission who will be in Madrid today and tomorrow.

However, in other areas, it will be business as usual. During his Madrid visit, President Clinton is expected to raise proposals to sell a batch of Sikorsky Black Hawk helicopters to the Spanish army. However, France is counter-bidding with Eurocopter Super Puma units. As host, the Spanish prime minister, Mr Felipe González, must decide whether to tilt toward Paris or Washington.

## INTERNATIONAL NEWS DIGEST

## UK protests at Hong Kong 'dictator' gibe

The UK yesterday complained formally to China about the behaviour of an official who described Mr Chris Patten, governor of Hong Kong, as a great dictator and criticised the territory's increased spending on social welfare.

The British foreign office summoned China's chargé d'affaires in London, Mr Wang Qiliang, to tell him such abusive remarks about the governor were "unacceptable". Britain was also concerned the comments on spending "could be construed as interference with the promised level of autonomy for Hong Kong". Hong Kong has a long-standing policy of not allowing public spending to grow faster than its economy.



# 'What he did was a cover-up of losses, not a cover-up of crimes... our client is not a crook'

## Defence urges leniency for 'misguided' Leeson

By Kieran Cooke in Singapore

It took investigators many months to understand how a series of disastrous deals by an errant trader in Singapore could have caused the collapse of Barings. In Singapore yesterday it took less than five hours for both prosecution and defence to present the case for and against Nick Leeson, the man at the centre of events.

Mr Lawrence Ang, the chief prosecuting counsel, told the court he would only proceed on two of the 11 charges against Leeson.

One charge, that of deceiving Coopers & Lybrand, the auditors of Barings Futures Singapore (BFS), was amended to the lesser offence of cheating and did not, as originally presented, include the more serious fraud charge.

The other charge, of cheating Singapore International Monetary Exchange (Simex) by falsely reporting trading positions, was unchanged. The other nine charges would not be dropped but "stood down" - meaning they would be taken into consideration for sentencing. Leeson pleaded guilty to both charges. The first carries a maximum sentence of one year, the second seven years.

Mr Ang, prosecuting, described what he called the "esoteric class" of trading known as financial derivatives, the workings of Simex and the Nikkei 225 contracts traded by Leeson.

Mr Ang told the court that, soon after arriving in Singapore in 1992 as derivatives operations manager at BFS, Leeson opened the special 88888 account within the BFS CONTAC system, the firm's computerised settlements system. Leeson, said Mr Ang, began to use the account for unauthorised speculative trading. "These unauthorised trades began on a modest scale. The volume soon grew," said Mr Ang.

In October 1994, Coopers started an annual audit of BFS. "Coopers' audit worried him for, by December 1994,

his speculative activities in the 88888 account had led to a deficit of \$7.77m. (€43.3m). In order to conceal that deficit, Leeson, at the end of December 1994, fed false Nikkei 225 trades into the CONTAC system. When Coopers eventually discovered a \$7.77m discrepancy in the BFS accounts and asked Leeson for an explanation he blamed a system error.

He then "concocted the ingenious explanation" of an over-the-counter option trade, brokered by BFS on behalf of Spear Leeds and Kellogg of New York (SLK). To support this he forged letters from SLK and Mr Ron Baker of Barings Securities, London, confirming the trade. He then made book "round trip" transfers between two BFS Citibank accounts to show a

**'He is remorseful and has mentally and emotionally prepared himself for imprisonment'**

fictitious \$7.77m had been paid in. When Citibank sent a faxed statement showing this amount, Leeson cut and pasted a photocopy to disguise the fact that this had been an internal BFS transfer.

"The actual collage was recovered from the drawer of the accused's desk in Barings Futures," said Mr Ang. Leeson told the Commercial Affairs Department (CAD), Singapore's financial police, he took the risk that they (the auditors) were not very good at their job. Subsequently Coopers gave BFS an unqualified provisional audit clearance for 1994.

On the second charge Mr Ang detailed the Simex trading system and the way Leeson came up with "a simple, yet highly effective scheme" to misrepresent his actual trading positions. He exploited weaknesses in the

BFS CONTAC system to misrepresent his long trading positions and so misled Simex's computerised system into adjusting his short trades. Simex then was deceived into calculating the wrong margin requirements.

Mr John Koh, chief defence counsel, referred to the first charge as an act of simple cheating by "a dynamic but in the final analysis insufficiently experienced trader." The second act "reflected the desperate attempt of a judgment-impaired young man in panic trying to eliminate ballooning losses."

"It is critical to bear in mind that our client is to be punished on the charges and not for the collapse of Barings," said Mr Koh. Quoting the Singapore's inspector's report, Mr Koh said Barings' management must share responsibility. Proprietary trading was a ruthless business. Leeson recognised he had been misguided and had returned voluntarily to plead guilty. He had co-operated fully with the CAD. "He is remorseful and has mentally and emotionally prepared himself for imprisonment."

Mr Koh's mitigation was based on four points.

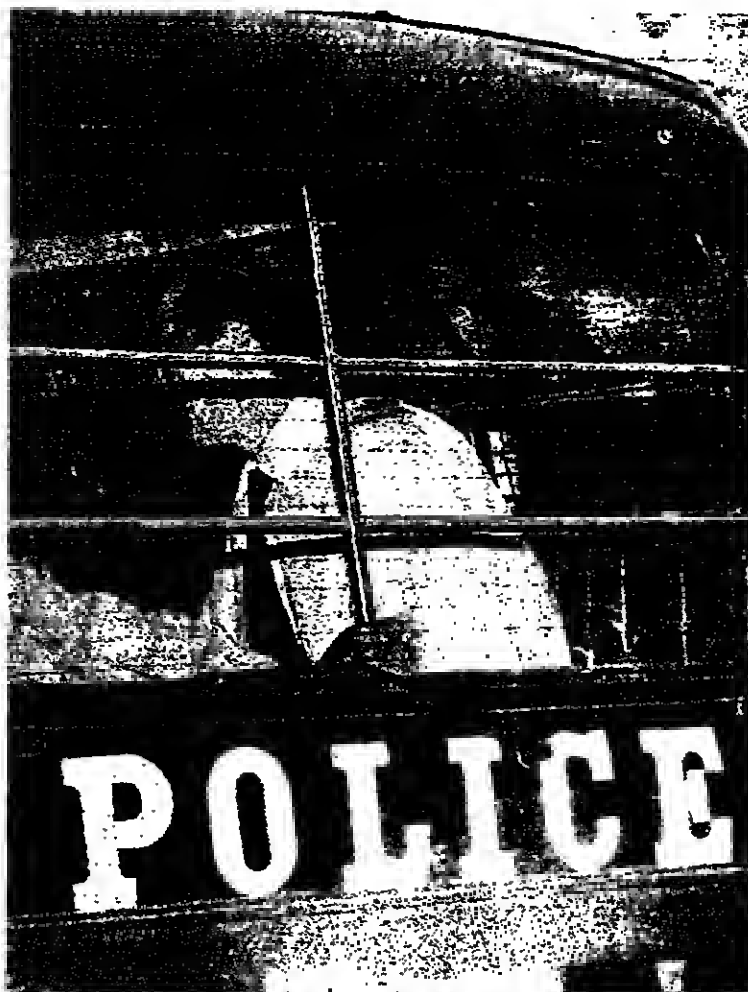
● The 88888 account was never secret and Leeson's trading was done openly. "There can be no doubt that as the trades got larger and larger... our client would have welcomed discovery."

● It would have become at least equally the responsibility of Barings to manage the positions he had taken and to rectify the situation.

● Leeson did not flee from Singapore. "It was the panic that caused him to leave. He left because he could not cope with the pressure." He travelled openly.

● He did not intend to malign Singapore's legal system but was misled into believing that in certain cases a fair trial was not possible in the island republic. He apologised for having such doubts.

On the first charge Mr Koh said Barings bosses, including local direc-



Leeson is driven away from court yesterday after admitting fraud. Barings management must share the blame for the collapse, said his lawyer

tors James Bax and Simon Jones, as well as many senior executives in London, knew of important balance sheet discrepancies but took no action. "They compromised to obtain an audit clean bill of health," Mr Koh said. The auditors compromised themselves. They could easily have sought verification directly from SLK.

Mr Koh asked for leniency. "There was no loss caused to anyone. There was no pecuniary gain to him."

On the second charge, Mr Koh said as the trades began to look suspect, Simex queried BFS and Barings management and not Leeson. It received

assurances from the Barings group. There had been no actual loss to Simex. No harm had been done to Singapore's image as a financial centre.

Mr Koh talked of Leeson's background, of how he helped his father bring up his younger brother and two younger sisters after his mother died. At the time of the offences, Leeson's wife had a miscarriage - an emotionally traumatic event said Mr Koh. This was not a usual case. "What he did was a cover-up of losses, not a cover-up of crimes... our client is not a crook," said Mr Koh.

## LEESON'S PATH TO PRISON

January 1995 - Rumours surface among traders on the Singapore International Monetary Exchange (Simex) that Barings Futures Singapore (BFS) is building up massive positions on Nikkei stock futures on Simex and in Osaka.

January 17 - Earthquake in Kobe, Japan, causes Nikkei index to plummet. Leeson's trading escalates.

February 1995 - Barings trading and losses rise even further, with holdings of \$27bn of futures and options in Japan and Singapore in gamble on the Nikkei 225 index.

February 23 - Leeson and his wife Lisa leave Singapore for Kuala Lumpur, Malaysia. From a Kuala Lumpur hotel, Leeson sends handwritten fax messages to two Singapore bosses, apologising "for the predicament that I have left you in".

February 24 - Leeson flies to Kota Kinabalu on Borneo island.

February 25 - In London, Barings staff and Bank of England officials sort through Leeson's positions to determine extent of losses, which appear to be at least \$265m.

February 26 - Barings crisis becomes public knowledge. Barings goes into administration.

February 27 - Regulators in Asian countries, including Japan, Malaysia, Singapore, Hong Kong and the Philippines, shut down Barings operations. Britain announces investigation by the Board of Banking Supervision and Control, as well as Bank of England and Savings internal inquiries. Singapore seeks Leeson's arrest on fraud charges.

March 1 - Leeson flies from Malaysia to Brunei, then board a flight for Frankfurt, en route for London.

March 2 - Leeson is detained on arrival in Frankfurt.

March 3 - Singapore officials arrive in Frankfurt to seek Leeson's extradition.

March 6 - Dutch bank ING buys Barings for £1 and injects \$1.08bn to enable it to resume trading.

March 9 - Singapore's finance minister appoints two Pricewaterhouse executives to investigate the Barings collapse.

March 21 - Simex names global panel to advise against future Barings-style crises.

July 18 - Report by Britain's Board of Banking Supervision blames Leeson and control failures for Barings collapse.

September 13 - Britain's Serious Fraud Office says it will not seek to extradite Leeson, ending his hopes of a trial in Britain.

October 4 - German court orders that Leeson be extradited to Singapore to face trial. Leeson says he will appeal.

October 17 - Singapore official inspectors' report on Barings collapse accuses senior managers, including BFS managing director James Bax and Barings chief executive Peter Norris, of trying to conceal Leeson's trades.

October 29 - Leeson drops appeal against extradition to Singapore and apologises for having doubted the wisdom of his legal system.

November 22 - Germany depots Leeson, who is accompanied by his wife and lawyers.

November 23 - Leeson arrives in Singapore and is formally arrested.

November 24 - Leeson formally charged in court on 11 charges of cheating, fraud and forgery, but enters no plea. Transferred to maximum-security prison.

December 1 - Leeson pleads guilty to two charges of fraud, which carry a maximum sentence of eight years in jail, after prosecutors agree to 'stand down' the other nine charges.

## China's unholy intervention over divine heir

Tony Walker on the politics of a Tibetan Lama's anointment

Set side by side with China's continuing rush to modernity, this week's anointment in Lhasa by religious luminaries and Communist party heavyweights of the reincarnation of the Panchen Lama seemed other-worldly.

Even by the most surreal standards of communist make-believe, circumstances surrounding the selection of a six-year-old heir to be the divine replacement for the 10th Panchen, who died in 1989, was reminiscent of a revolutionary soap opera.

Adding to a sense that China this week had somehow entered the theatre of the bizarre, Fidel Castro, the visiting Cuban president, and China's leaders exchanged Russian-style bear-hugs and addressed each other as comrades in ways that were a reminder of an earlier period.

Church and party came together on the roof of the world in curious juxtaposition for the anointment of the Panchen "soul boy", whose significance in the eyes of China's atheist rulers in Beijing had much less to do with spiritualism than it did with the respectability of the recent Tibetan issue.

Since the Dalai Lama, the exiled spiritual leader of the Tibetan Buddhists, nominated his own candidate to be the Panchen's heir in May - the Panchen Lama is the second most important figure in Tibetan Buddhism - Beijing has exhibited a certain ruthlessness in enforcing what it regards as its right to sanction the choice of the new Panchen.

The Dalai Lama's nominee "disappeared", and there ensued a furious assault on the boy's reputation and that of his parents in the state-controlled media. Gedhun Choekyi was said to have drowned a dog, making him ineligible to be a lama. His family was branded as being "notorious among their neighbours for speculation, deceit and scrambling for fame and profit".

At the same time, China's rulers, from President Jiang Zemin down, became involved in the arcane process of selecting a suitable candidate from dozens of possibilities among six-year-old Tibetan children deemed to have the qualities necessary for such high spiritual office.

Looking back to practices established during the reign of Emperor Qianlong of the Qing dynasty in the 18th century,

Beijing insisted that the names of three candidates be placed in a golden urn before the Jokhang temple in Lhasa: the Jokhang is Tibetan Buddhism's holiest shrine.

On Wednesday, at a ceremony presided over by Luo Gan, a hardline member of the state council, or cabinet, the successful candidate's name was drawn. And so it came to pass that Gyaisacen Norbu, whose effulgent features encased in a fur-lined saffron cap peeped from the front pages of newspapers across the China, became the 11th Panchen.

People's Daily, the Communist party newspaper which spent much of its early period railing against feudalism, reported as justification for the government's involvement in the selection process, without apparent intended irony, the fact that in imperial times the result of the lot-drawing was reported to the emperor.

Why all the fuss? At stake for Beijing is what it perceives as the sanctity of China's claim to be sovereign rulers of Tibet in the face of assertions by the Dalai Lama and his supporters to engage in "splittism", as the Chinese describe actions aimed in their view at securing Tibetan independence.

The Dalai Lama himself has attacked Beijing's interference in the selection process, saying his intervention was a strictly religious matter. In a letter to President Jiang he appealed for information about the whereabouts of his missing choice as Panchen and appealed for his reinstatement.

While the spiritual leader did not use the word "pretender", there is no question that in the eyes of many Tibetans both in Tibet and in exile, the Beijing-sanctioned Panchen represents damaged goods.

In Washington, the international Campaign for Tibet said: "China will have a tremendous hard time convincing - or even coercing - Tibetans to follow a candidate picked by them, and not the one chosen by the Dalai Lama." It accused Beijing of mounting the "most aggressive and comprehensive political campaign ever to counter the influence of the Dalai Lama in Tibet and undermine Tibetan Buddhism".

Arguments over the authenticity of the new Panchen are certain to echo down the ages and China's rulers may come to regret their "divine" intervention.

## Alleged fraud brings surprise and anger as President Mubarak's party wins 90 per cent of seats

### Egyptian opposition denounces 'rigged' election

By James Whittington in Cairo

The scale of success for Egypt's ruling National Democratic party in this week's parliamentary elections has surprised observers and angered the opposition.

Although most constituencies showed no clear winner and will have to be re-run on Wednesday, the results so far show the NDP winning 90 per cent of the seats.

A landslide victory by the NDP was widely expected, but the extent of alleged vote rig-

ging has provoked bitter resentment towards the government by many Egyptians. The result is being viewed in Cairo as a further indication of the government's unwillingness to allow political dissent.

Yesterday's opposition newspapers accused the authorities of widespread electoral abuses and thuggery. The pro-Islamist daily Al-Shaab ran a front page headline, "The Fall of the Regime's Legitimacy", above a picture of two polling officials filling in ballot papers.

Islamist candidates have

been targeted. Many hoping to stand as independents for the officially-banned Muslim Brotherhood were given three-to-five-year jail sentences by a military court a week before the election for unspecified illegal political activities. Others complained of constant harassment by the authorities.

Yesterday, the secular opposition joined the attacks on the government. Mr Yassin Serag al-Din, a Wafd party leader, said the elections were the worst in Egypt's history. "My initial optimism was shattered

by the abuses I saw," he said.

So far, no candidate from any of the 13 opposition parties, most of which boycotted the last election in 1990, has won a seat. Mr Hassan al-Ahli, the interior minister, who denied electoral abuse, said the NDP, headed by President Hosni Mubarak, had won 123 out of 138 seats announced so far. The rest were taken by independents, many of whom are expected to side with the NDP. Mr Ali said the turnout was the highest in recent years at 50 per cent of Egypt's 21m

registered voters.

Counting is continuing in 14 seats and a further 294 will be re-run in a second round next week. After all the 444 elected seats are filled, Mr Mubarak appoints a further 10 parliamentarians to the house which rarely challenges government legislation.

Mr Mohamed Said Ahmed, a respected local commentator, said the results demonstrated a high level of insecurity felt by the regime. "What worries me is that the situation as they see it must be much worse than

we thought. Otherwise there was no need to stick their neck out to such criticism," he said.

However, some diplomats played down the backlash. "Egyptians simply don't have a straightforward democratic process," said one. "Like all previous elections it was a free for all whoever can fix it best will win. What has to be remembered though is that this isn't Syria or Iraq. There is a degree of political pluralism, there was a hard fought campaign, and the opposition can call foul when they lose."

## Power of publicity turned on America's sweatshops

US retailers have been angered by a scheme to pressure them to monitor the conditions under which garments are produced

Mr Robert Reich, US secretary of labour, was outraged. "We have uncovered slavery here in the United States," he fumed after his department discovered a garment factory in El Monte, California where 72 Thai immigrants worked 18 hours a day in "sub-human conditions" to supply some of America's leading retailers.

"It's time for this industry to wake up," said Mr Reich, drawing attention to an increase in "sweatshop" labour in the US - long hours at below-poverty level wages.

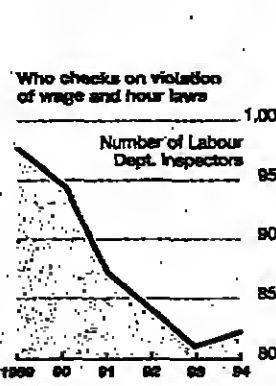
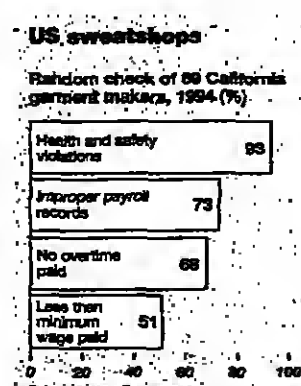
Mr Jeff Hermanson of the Union of Needle Trades, Industrial, and Textile Employees (UNITE), maintains that sweatshops "are becoming the norm rather than the exception". A 1994 report of the General Accounting Office noted that the current state of the US garment industry differed little from those at the turn of the century.

Mr Reich plans to turn up the heat on America's retailers who use sweatshops by issuing a "white list" of companies making "an honest effort to rid the industry of this problem". He will make the list public. Tuesday - timed to have maximum impact over the Christmas shopping season. He hopes the US media will dutifully follow with a "black list" by deduction.

"It's a scare tactic," one US official admitted, "but nothing else has worked so far."

Frustrated by congressional moves to cut his investigative staff by 12 per cent, Mr Reich says his only option now is to rely on the retailers to help police the industry.

But retailers complain that they lack the resources to



Reich: scare tactic

who come to the US by taking away "the magnet of sweatshop jobs".

The success or failure of Mr Reich's plan depends in large measure on the amount of media coverage he manages to garner, and in turn, the consumer anger that could be potentially engendered.

A recent poll by Marymount University in Arlington, Virginia, notes that an overwhelming number of US consumers would be willing to pay an extra \$1 on a \$20 garment that was guaranteed to have been made in a legitimate shop and would carefully consider the labour department list when making their shopping choices.

Critics of the poll say that consumers might say one thing on the telephone to save their conscience but may act less righteously when they come to open their wallets.

"Ultimately, it's up to the consumer," Mr Hermanson said. "They are the ones with the power to spur retailers into action."

That is fine for Mr Reich. "To argue that in order to have a certain number of jobs in the US, we need third-world-type jobs is ridiculous. We don't need third world jobs in America."

"The fact that several retailers are monitoring it well and still making money belies the notion that it can't be done," Mr Reich says. A "cultural shift" is needed among retailers, he says.

Besides, Mr Reich points out that his plan could also reduce the number of illegal aliens

## Illegal emission device will cost GM \$45m

General Motors is to recall and repair 470,000 Cadillacs that the US government says were equipped with illegal devices to defeat pollution controls. Renter reports from Washington.

Under a settlement with the Justice Department, GM will pay an \$11m fine, spend more than \$2m to recall and retrofit the vehicles and up to \$8.75m on projects to offset emissions from these vehicles, such as buying back older cars or buying new school buses.

This was the first judicial vehicle recall aimed at curbing damage to the environment, the government said, and the \$11m civil penalty was the second largest under the Clean Air Act.

The settlement resolves civil claims, and said the department has "no present intention to go after GM criminally".

GM, the world's largest car manufacturer, said it strongly disagreed with the government's allegations. But Mr Dennis Minano, GM vice president for corporate affairs, said: "Importantly, the matter has been resolved."

The agreement, filed in the US district court in Washington, settled government charges that GM sold cars that violated the Clean Air Act and were equipped with illegal "defeat devices" that released about 100,000 tons of excess carbon monoxide pollution.

"These devices sacrificed public health and defied the laws that are in place precisely to prevent the long-term health effects that carbon monoxide air pollution causes," Ms Carol Browner, environmental protection agency administrator, said. "These illegal devices caused enough additional air

pollution to blanket a major US city, such as Washington, with a 10-foot layer of carbon monoxide."

Carbon monoxide can contribute to heart and respiratory problems, and can lead to headaches, impaired vision and reduced ability to work and learn, the government said.

The allegations stemmed from an EPA investigation on GM's 1991-1995 Cadillacs, including Seville and Deville models, equipped with 4.9 litre engines.

In routine testing in 1993, the EPA found that the engines emitted up to 10 grams of carbon monoxide per mile with the climate control on, well above the 3.4 grams per mile limit.

GM said it did not believe the cars violated the Clean Air Act, and said it was "troubled" by the \$45m settlement it agreed to pay.

"This is a matter of interpretation of current regulations regarding the complex issue of off-cycle emissions," Mr Minano said, adding that the agreement "follows a long process in which GM worked extremely hard to resolve the matter and avoid litigation."

GM said it was voluntarily recalling the 470,000 Cadillacs to install new fuelling calibrations to reduce emissions when the air conditioning is on.

Mr John Casasa, a car analyst for Schroder Wertheim investment firm, said the recall and financial penalties were unlikely to have a negative effect on GM.

"The things that concern customers are safety recalls. I don't think emissions recalls have really any impact on customer's perceptions of the vehicle," he said.

Afshin Molavi







Alliance joins list of building societies which have withdrawn from agency operations

## A&amp;L seeks buyer for estate agency

By Alison Smith, Investment Correspondent

Alliance & Leicester, the UK's fourth largest building society, is seeking to dispose of its estate agency.

The move will make it the latest in a stream of mortgage lenders to retreat from estate agency, a business which they entered in the 1980s as a way of generating and protecting mortgage sales.

Bristol & West, the ninth largest society, is set to sell its Hamptons estate

agency chain within the next couple of weeks. It is in detailed discussions with a single potential purchaser.

A&L has not yet decided how to dispose of its 71-branch operation. It is focused in three areas - the east Midlands, East Anglia and south-east England - and was built up over two years from 1989.

However, the society is conscious that the current climate is not an easy one in which to sell at a reasonable price. Nationwide, the UK's second largest society, sold its 304 estate agency

branches last autumn for £1.

The difficulties of estate agency were underlined in October, when Cornerstone, the independent estate agency chain, put 70 of its branches into receivership.

However, some of the UK's largest mortgage lenders forecast a 10 per cent rise in transactions next year. This would make estate agency more attractive.

A&L's estate agency incurred a pre-tax loss of £4.6m in 1994, similar to the previous year.

The society would not comment yesterday except to say the subsidiary was "under review, in common with all our other subsidiaries".

Disposing of the estate agency appears to be another strand in A&L's preparations for becoming a public limited company. It is expected to announce its intention to become a bank early next year.

It recently announced plans to streamline its core operations with the closure of more than 40 of its 400 plus branch network.

## Amec defence likely to promise £35m next year

By Andrew Taylor, Construction Correspondent

Amec, the UK construction group, will indicate that its pre-tax profits could rise by at least three quarters next year when it publishes its defence document against a hostile bid from Kvaerner, the Norwegian shipbuilding and engineering group.

Amec is due to publish its response to the 100p a share offer next week.

The company is expected to produce figures which would imply a pre-tax profit recovery to about £35m next year. This compares with brokers' forecasts of £20m for 1995, which Amec will admit is likely to be close to the actual figure.

Brokers have been forecasting profits of just £26m for next year. Kvaerner used this "consensus" figure to claim that its offer represented an exit multiple of 24 times forecast earnings for 1995. A pre-tax profit of £35m would produce earnings per share of about 5p, based on a 21 per cent tax charge, implying an exit multiple of 12.5 - almost half that claimed by Kvaerner.

The defence document will argue that the ordinary share offer substantially undervalues the quality and profits recovery potential of the international engineering and construction businesses.

Kvaerner has still to make an offer for the 12m preference shares. This is expected to push up the cost of the acquisition to £575m. The Norwegian company could, however, recoup about £100m from its proposed sale of Amec's housebuilding and commercial property businesses, currently valued in the books at £160m.

Amec will have to work hard to convince investors and analysts that profits will recover sharply next year, given previous disappointment with its performance.

However, it is confident that the completion of problem contracts together with improvements made to its offshore oil and gas fabrication business, where it has recently achieved a radical new labour agreement, will push profits substantially higher.

The release of cash from the ending of the Tiffany North

Sea oil rig contract for Agip of Italy could boost profits by approaching £9m next year.

A further £8m could be generated from the offshore fabrication business which will not have to bear rationalisation costs again and will be starting to benefit from improved efficiency.

Orders have risen steeply following the cost-cutting deal with the unions. Amec has claimed that Kvaerner has insufficient North Sea work for its Norwegian yards and should be paying a much bigger premium if it wants to take advantage of Amec's stronger market position.

Amec also is likely to stress the growing strength of its international construction and engineering business, particularly in east Asia. Overseas orders have risen by almost £700m to about £1bn in the past 12 months and now account for about a third of Amec's total construction and engineering orders.

The Norwegian company yesterday purchased a further 1.2 per cent of Amec's ordinary shares, lifting its stake to just above 16 per cent.

## MAID's Internet supply link boosts shares

By Paul Taylor

Shares in MAID gained more than 16 per cent yesterday after the UK-based online business information supplier announced that it would provide its Profound business intelligence online service over the Internet.

The shares, which have been extremely volatile since the company floated at 110p in March last year, closed 39p higher at 274p yesterday.

In August the shares more than doubled after it announced a strategic alliance with Microsoft under which it would provide business information services for Microsoft Network Online.

Mr Dan Wagner, chief executive, claimed the company's engineers had achieved a technical breakthrough in order to make MAID's business information databases available to the estimated 30m people who have access to the Internet.

Internet browsers will be able to log into MAID's computers on the World Wide Web, part of the Internet based on graphics pages, and search for information in real time.

MAID's computers store the equivalent of more than 100m pages of business information.

"We have converted a mainframe system to a massive web site," he said. "The Internet has suffered from a lack of structured business information, we are proud and excited to be the first major online business information service to offer a full one-stop shop on the Internet."

"Using Netscape Technology we will offer the most advanced features possible through the Internet."

The new service will be structured so that it generates revenues from MAID's existing corporate customers as well as the occasional information seeker.

New customers will be asked to provide credit card details over a secure link once only, after that access will be via passwords.

To support the new service MAID also announced that it has signed an agreement with Netscape, the California Internet software company, and will provide Netscape Navigator software to customers who require it.

## Chrysalis returns to the black and pays dividend

By Raymond Snoddy

Chrysalis, the media group responsible for television series such as *Crocodile Shoes*, yesterday announced a move back into profit, thanks to the sale of a radio stake, and its first dividend for two years.

In the year to August 31, the visual entertainment, export, music publishing and radio group made a pre-tax profit of £1.02m (£3.38m loss) on turnover of £74.3m (£70m). A final dividend of 2.75p is payable from earnings per share of 2.85p (11.06p losses).

Mr Chris Wright, chairman, said yesterday that all four divisions made considerable progress during the year and that he was convinced the company now had "a maintainable dividend policy".

He conceded, however, that Chrysalis would return to a pre-tax loss in the current 12 months, although he was more optimistic for the year after.

Operating losses this time amounted to \$5.97m (£4.25m). The company made a profit of £11.5m on disposals - mainly a stake in Metro Radio - offset by a \$4.8m write-down in the carrying value of Air Studios.

Chrysalis has been spending money on expanding its music publishing, television produc-



Chris Wright: Chrysalis lost money on the Crocodile Shoes series

tion, film development and distribution and radio activities.

"As a company we don't know what else we could do. We are trying to build businesses," Mr Wright said yesterday. He added that the transformation from a music company to a broadly-based media group was almost complete.

A total of £5.1m had been invested to start-up businesses and £2.4m injected in new

signings to music publishing.

The company plans to apply for all four of the new regional licences to be advertised by the Radio Authority.

Chrysalis also admitted yesterday that it lost money on the *Crocodile Shoes* series, despite its ratings success. There was cost overrun because of the illness of Jimmy Nail, the writer, director and star of the series.

## Barclays to split its financial services

By Alison Smith

Barclays, the UK's second largest bank, is splitting its financial services operation from the end of this year.

Barclays Life and Barclays Unilever will be brought within the UK banking services business, while Barclay Trust, which includes trustee activities and retail stockbroking, will come within BZW Asset Management.

It is a further, though smaller, shake-up in the business following the decision to close the independent financial advice operation.

The changes announced yesterday will mean the end of Barclays Financial Services as a unit, and the departure of Mr Ken Bignall, managing director.

Mr Martin Taylor, chief executive, said the move marked "another important step" towards creating a group better focused on its markets and able to offer better service.

It also shows the divergence among banks that own life assurance companies about how best to structure the businesses.

At National Westminster, for example, financial services and the retail bank are separate businesses.

## £851m Swalec bid expected on Monday

By Peggy Hollinger

Welsh Water is expected to launch a hostile offer for South Wales Electricity on Monday, after three weeks of abortive negotiations with its target.

The market expects the water company to pitch its bid at 916p a share, valuing Swalec at £851m, a level the electricity group's board rejected as lamentably low on Thursday.

Institutions were this week indicating that an offer at this level would be considered a reasonable opening shot. "I am not saying it is the right level, but it is not demonstrably derisory," said one shareholder.

"At this level I think it would be a close-run thing," Welsh Water sought to get Swalec's recommendation with a cash and share offer of 800p, plus the 100p special and 16p interim dividends declared by the electricity company this

week, including tax credits, the offer would be worth 945p to gross funds. However, Swalec's board is thought to be holding out for a net offer closer to 950p.

Welsh Water said yesterday that this was strange, given that in the second round of negotiations on Wednesday, it claims Swalec's board had indicated it would accept an offer of less than 950p.

Welsh Water was yesterday meeting its advisers, NatWest Markets, to hammer out the structure of its offer. It is planning a largely cash offer, with a smaller share element. About three quarters of the total deal is likely to be financed with debt, the rest through equity.

Swalec, meanwhile, said it had heard nothing from the water company. The board met yesterday to deal with normal business arising after its results announcement.

## Proteus shares jump on patent agreement

By Motoko Rich

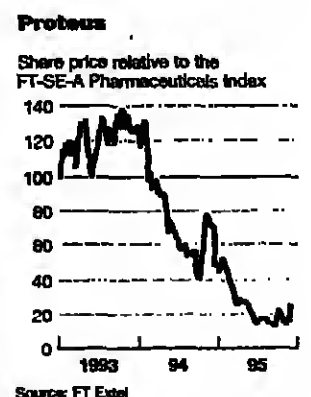
Shares in Proteus International, the biotechnology company, soared 32 per cent yesterday as the group announced the first of five deals it plans to sign in the next three months.

The group has licensed its patent for the technology underpinning its HIV vaccine adjuvants - antigens that stimulate the immune system and improve vaccine performance - to SmithKline Beecham, the Anglo-American healthcare group.

The shares rose 35p to 144p on the news, which followed the promising cancer drug results published on Thursday by British Biotech, the UK's largest biotechnology company.

Proteus will be eligible for royalty and milestone payments as SB uses technology covered by the patent. Other companies are also producing adjuvants using Proteus' technology, and the group could receive royalty payments even if SB uses adjuvants made by these companies.

Mr Jurek Sikorski, chief executive, said the deal could



be worth "several millions of pounds per year at peak sales". The agreement is worth about \$1m (£600,000) over the next three years.

Mr Sikorski said that SB had the option of converting the agreement to an exclusive one. SB, a leading vaccine manufacturer, generated sales of more than \$500m in its vaccine business last year.

It is understood that Proteus will sign a deal with leading cardiovascular company thought to be Merck of the US - on its DNA-binding technology in the next few weeks.

## Wolves cheered by dedicated beer drinkers

By Frederick Oram, Consumer Industries Editor

Wolverhampton & Dudley Breweries delivered a ringing defence of its regional brewing strategy yesterday - bolstered by the managing director's experience behind a Birmingham bar - as it unveiled a 14 per cent rise in annual pre-tax profits to £43.5m.

"Consolidation is not the only game," said Mr David Thompson, managing director of the UK's largest regional brewer. "Most important is the development of your own business." Although Scottish & Newcastle had bought Courage and other takeovers could follow, sheer size was not the

issue. Wolves believed it had purchasing power similar to much larger brewers: it already had the leading Midlands brand in Banks's, a strong portfolio of premium lagers and critical mass in its pub chain.

With only 16 per cent of the Midlands market and 4 per cent of the north-east through its Camerons business, the group had plenty of scope for growth.

Working last Saturday evening as a barman at one of Wolves's pubs on a Birmingham housing estate, only heightened his enthusiasm. "It was a completely hilarious evening," said Mr Thompson. "The age of the dedicated beer

drinker is far from dead. People still make complete sense after 10 pints and could sing into the karaoke machine with passable musical talent."

Beer drinking among women is clearly on the rise, he believed, thanks to better and more varied beers, less aggressive marketing and greater conviviality in pubs. "Those girls didn't mess around. They were drinking pints," Mr Thompson has often worked behind the bar but has recently required it of senior executives.

The results for the year to October 1 were at the top end of City forecasts and the shares closed up 21p at 551p. They reflected an improvement in

the second half after disappointing interim. Take home trade volumes rose 15.5 per cent on-trade volumes fell 2.9 per cent reflecting a loss in free trade sales.

Pre-tax profits before property disposals were up 7 per cent at £40.2m on turnover ahead 4 per cent to £230m. Debt fell to £38.1m (£37.1m) and gearing to 8.6 per cent (19.9 per cent) thanks to the £25m disposal of its hotel chain. A proposed final dividend of 9.5p makes a total of 15.3p, up 10 per cent. Earnings per share rose from 39p to 45.8p.

## COMMENT

David Thompson is renowned among brewers for his insight-

ful analysis of the industry and its unalloyed pleasure in its product. After slightly downhearted interims, the City was pleased to see him and Wolves' return to form with these results. One of Wolves' strengths is its attention to detail thanks to its deep understanding of its customers and products. That shows in its pub performance and its ability to profit from the lowest beer prices in the country. Profit growth will be steady but sound thanks to pub investment. This year, a forecast £42.4m before property profits gives an undemanding multiple of 13. One for the long haul, even if the ladies of Birmingham switch to halves.

## The British Investment Trust PLC.

The British Investment Trust aims to achieve long term capital growth from a portfolio of international investments and secure for shareholders regular increases in dividend.

## Company Half Year Financial Highlights

	1995	1994
Net Asset Value Per Share	253p	231p
Ordinary Shareholders' Funds	\$789m	\$722m
Dividend Per Share	2.2p	2.1p

To: The Secretary, The British Investment Trust PLC, Donaldson House, 97 Haymarket Terrace, Edinburgh EH12 5HD.

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## McCarthy &amp; Stone lifted by lower land and building costs

By Tim Burt

McCarthy & Stone, Britain's biggest builder of retirement homes, yesterday reported a near doubling of profits following a sharp reduction in land and building costs.

Pre-tax profits jumped from a restated £4.7m to £9.2m in the year to August 31, after lower overheads helped lift gross margins from 37 per cent to 38 per cent.

The improvement, achieved on reduced sales of £87.3m (£71.2m), persuaded the group to declare its first dividend since 1991 with a full year pay-out of 2p.

Mr Matthew Thorne, finance director, said the profits growth was due mainly to favourable land costs, which have fallen by more than 30 per cent in the past three years.

Mr Graham Smith, chief executive, said the increasing contribution from homecare and acute hospitals matched the group's strategy of decreasing its dependence on nursing homes, where substantial investment and high gearing were necessary to generate growth.

He said the group's goal was to equalise profit contributions from each division in the next few years.

Turnover advanced 22 per cent from £41.7m to £51.1m in the year to October 1. Within that, acute hospitals showed

"We are now spending £10,000 per unit on land, compared with £15,700 in 1993-94," he said.

Sales of McCarthy units - mostly sheltered accommodation flats - fell from 986 to 915, but Mr Thorne blamed the decline on supply shortages rather than weakening demand.

The group predicted improved sales after starting the current financial year with more than 1,100 completed units, against 864 last year. Selling prices, meanwhile, increased by 1 per cent to £85,300 (£84,700).

Mr Thorne warned, however: "We continue to be constrained by the increasing difficulties in securing planning consents on a timely basis due to the delays in processing applications and appeals by local authorities."

Earnings per share rose 53 per cent to 7.2p (4.7p).

## Goldsborough tops £6m with 17% rise

By Motoko Rich

Sales in the homecare and acute hospitals businesses of Goldsborough Healthcare rose to more than 50 per cent of turnover for the first time, as the group lifted full year pre-tax profits by 17 per cent from £5.26m to £6.16m.

Mr Graham Smith, chief executive, said the increasing contribution from homecare and acute hospitals matched the group's strategy of decreasing its dependence on nursing homes, where substantial investment and high gearing were necessary to generate growth.

He said the group's goal was to equalise profit contributions from each division in the next few years.

Turnover advanced 22 per cent from £41.7m to £51.1m in the year to October 1. Within that, acute hospitals showed

the strongest growth, raising sales 47 per cent from £7.8m to £11.5m and operating profits 52 per cent to £2.9m (£1.9m).

Homecare followed with a 23 per cent rise in sales to £17.1m (£13.9m) and 27 per cent lift in operating profits to £1.9m (£1.5m).

Nursing homes advanced sales by 11 per cent to £23m and operating profits were up 6 per cent at £3.6m (£3.2m). Mr Smith said growth in the division was only generated by acquisitions and new home openings.

During the year, the group added 200 beds to its care homes, bringing the total to 1,453. Occupancy rates averaged 92.5 per cent, compared with 95 per cent.

Earnings per share fell from 13p to 12.3p. The final dividend is raised 17 per cent to 2.7p, making a total of 3.9p (2.3p).

## O'Reilly consortium ups NZ stake

By Christopher Price

A consortium headed by Mr Tony O'Reilly, the Irish entrepreneur, has paid NZ\$66m (£28.7m) to increase its stake in Wilson & Horton, the New Zealand publisher.

The purchase of a 7 per cent stake takes the holding of Independent Press, a joint venture between the O'Reilly Trust and Independent Newspapers, to 44 per cent. Independent Press paid NZ\$28.50 a share for its 5.8m shares.

The consortium bought into the New Zealand group in May, purchasing its 29 per cent stake from Brierley Investments.

Four of the consortium's directors sit on the Wilson & Horton board, while Mr Michael Horton, managing director, has become a director of Independent Newspapers.

## Cater Allen down as stock lending falls

By Christopher Price

Cater Allen, the financial services group, yesterday unveiled a 6.5 per cent dip in half-year pre-tax profits, from £10.1m to £9.44m, blaming a decline in its stock lending business. On a like-for-like basis, the fall was 1.5 per cent.

Mr James Barclay, joint managing director, attributed the fall to the previous first half's "exceptional" performance. "Last year was very good, this year is just good."

Pre-tax profits from the stock lending business fell 30 per cent from £5.32m to £3.75m. Margins declined in the domestic market as conditions became more competitive, while the international business was hit by the decision by Barclays to reduce Cater Allen's share of a joint venture.

Offshore trust and banking saw profits increase 58 per cent

to £3.11m. Mr Barclay said the business was one which the group wanted to expand further.

Jersey, where the company has a trust fund and private bank, was proving attractive to offshore funds because of its non-EU status.

The winding down of the group's Lloyd's business continued, with the disposal of the three remaining managed syndicates.

Mr Barclay said the outlook for the full year was positive, despite some reservations in the market over changes to the gilt repo market, which will open up the market for stock lending. "We believe the changes present an opportunity for the group to increase its presence."

Earnings per share fell 10 per cent to 21.4p (23.7p). The interim dividend is lifted to 9p (8p).



## COMPANIES AND FINANCE

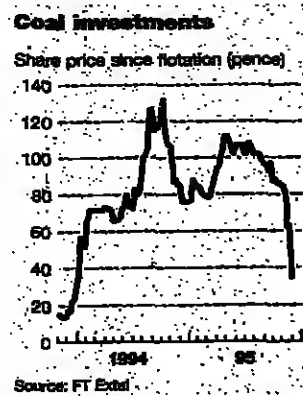
## Coal Investments must raise cash next year

By David Lascelles, Resources Editor

Coal Investments, the company set up by Mr Malcolm Edwards, the former commercial director of British Coal, will need to make a rights issue early next year, the company said yesterday. The shares fell 38 per cent.

Responding to a Stock Exchange request for clarification, Coal Investments said further capital would be needed "to achieve its planned level of production". The company was working with its financial advisers and banks on the terms, which would be announced in the first quarter of 1996.

Coal Investments also said it had agreed new terms with its consortium of banks on a £20m credit facility. The banks, NatWest, UBS and Indosuez, had restricted the facility because of delays in achieving production targets, but these have been eased.



Source: FT Data

Mr David Davis, finance director, said the company was using half the facility "and would now be using more". He declined to say how much might have to be raised through the rights issue.

Coal Investments shares fell 21p yesterday to 36p, having been at a high earlier this year of 121p.

The fall follows mounting

concern over delays in developing coal mines, and the likely effect on profits.

In September, Mr Edwards warned that the delays would affect this half year's results, due on December 18. In its last financial year, the company lost £18.3m. Analysts had been expecting a small profit this year.

There has also been concern that Coal Investments may have engaged in excessive price-cutting in order to win long-term coal contracts with power generation companies. Mr Davis denied there had been any additional problems. "Production is building up as we had planned," he said, and the price of the coal contracts was "internationally competitive".

Coal Investments failed to win the bidding for the majority of British Coal's assets, but it has acquired a portfolio of five mines, a number of which had to be reopened after lengthy closure.

## Hicking Pentecost advances overseas

By Motoko Rich

Strong overseas sales offset weak UK demand to help Hicking Pentecost, the textile and industrial products group, raise interim pre-tax profits from £2.55m to £3.4m.

Turnover in the six months to September 30 increased to £39.3m, although weak domestic sales hampered the performance of the knitwear division. Last year's turnover was £32.4m including £2.3m from discontinued activities.

Mr Tudor Davies, chief executive, said the results had been helped by rationalisation programmes in recently acquired businesses.

Operating profits advanced 45 per cent from £2.5m to £3.6m. Interest paid eased slightly to £237,000 (£157,000) due to borrowings associated with the acquisition of Dewey Waters in December 1994.

The group said that with gearing at 25 per cent, there was "substantial scope to develop the group through acquisition".

The latest acquisition of Blue Mountain Industries, the US specialist industrial thread manufacturer, for £24.5m (£14.2m) in October, meant that industrial threads now represented more than 60 per cent of sales.

Earnings per share rose from 8.4p to 11.5p. The interim dividend is raised 17 per cent to 2.1p (1.8p).

## Glaxo to sell Hazeline

Glaxo Wellcome is selling Hazeline, the Singapore-based consumer products business, to Unilever for \$95m cash. Glaxo is disposing of non-core activities to concentrate on prescription pharmaceuticals. Unilever is in intense competition with Nestlé and Procter and Gamble for new consumers in China and other developing markets in Asia.

Hazeline was part of Wellcome, acquired by Glaxo in March. It makes skin care products including moisturisers and cleansers. In 1994 it reported operating profits of £4.1m on sales of £32.5m. At July 31 net assets were £2.9m. The purchase price is adjustable by reference to net assets at completion.

## Agreed paper offer values US-based copper refiner at US\$1.8bn

## Broken Hill in bid for Magma

By Nikki Tait in Sydney

Broken Hill Proprietary, the Australian resources company, yesterday announced plans to expand its copper interests through a US\$2.25-a-share offer for Magma Copper Company, the US-based integrated copper producer.

The bid values Magma, which operates one of the largest copper smelting and refining plants at San Manuel in Arizona, at US\$1.8bn. However, BHP will also assume some Magma debt, taking its total investment to about US\$2.4bn.

The deal has the backing of both Magma's management and Warburg Pincus Capital, Magma's largest shareholder with a 25 per cent stake, and will make BHP the world's second-biggest copper company after Chile's CODECO.

The two companies' combined production of contained copper is put at about 800,000 tonnes for 1995, or about 10 per cent of total western copper production.

Yesterday, Mr John Prescott, BHP's chief executive, indicated that by 1997 production could be "of the order of 1.1m tonnes".

"We think [the acquisition] brings three-dimensional advantages to BHP: it

## COMPANY PROFILE

## Broken Hill Proprietary

Market capitalisation	AS\$5.472m
Main listing	Australia
Historic P/E	21.3
Gross yield	2.16%
Earnings per share, 1994	A\$ 0.63
Current share price	AS 18.25

John Prescott managing director

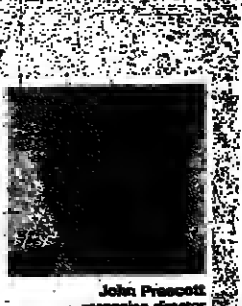
Share price relative to the All Ordinaries Index



Source: FT Data

increases the scale of our copper business and also increases the breadth and depth of our copper business," he said.

BHP's existing copper interests include a 52 per cent stake in the Ok Tedi mine in Papua New Guinea, which has been the focus of environmental



John Prescott managing director

Share price relative to the All Ordinaries Index



Source: FT Data

controversy recently, and a 57.5 per cent interest in the large Escondido project in Chile. It also has some undeveloped copper resources, mainly in South America.

But the Magma deal will take BHP into US copper production for the first time, giving

it mines in Arizona and Nevada as well as Peru. It will also provide the Australian group with considerably more processing capacity.

BHP said that the San Manuel smelter would be able to process BHP copper concentrates, and could be expanded further if necessary.

With Magma, BHP will have proven and probable reserves in excess of 24m tonnes of copper, most of which it says can be extracted at costs of less than 50 cents/lb.

News of the deal initially drove down BHP shares. But after a closer look, most analysts reacted favourably, saying that acquisition of low-cost smelting capacity was particularly valuable given the scale of the group's concentrate production. BHP shares closed 12 cents higher at AS18.44.

The market also took comfort from BHP's assurance that the deal should immediately add to earnings per share. It will be funded from "general financial resources" and according to Mr Prescott, will increase gearing by 5 to 6 per cent.

However, the company has a fairly conservative balance sheet at present with gearing standing at 31.3 per cent at the June year end.

## BA delays details of big change in top management

By Michael Cassell, Business Correspondent

Wide-ranging changes to streamline top management of British Airways will not be announced for at least another 10 days, the airline said last night.

Mr Robert Ayling, who takes over as chief executive from Sir Colin Marshall in January, put his proposed changes to fellow directors yesterday

during the monthly board meeting.

It had been thought that an announcement would follow immediately but the airline said there would be a delay until details were made known.

BA would not confirm whether the proposed changes had been agreed but it is believed Mr Ayling won backing for his proposals, leaving him to announce them after his return from a visit to

Japan. The airline said "pressure on time" meant the announcement could not be made before then.

Mr Ayling, who wants his new team in place by the time he becomes chief executive, has made it clear he requires changes to structure as well as personnel. He is seen to be changes in reporting structure and improvements in internal communication for its \$3,000 employees.

## Dalepak shares tumble 42p

By David Blackwell

Shares in Dalepak, the subject of a reverse takeover by Cavaghan & Gray this week, fell 42p to 94p yesterday.

The fall took the frozen food group's shares below the 105p placing price. At yesterday's close, the enlarged group, which yesterday changed its name to Cavaghan & Gray, has a market value of about \$63m, compared with the £70m envisaged.

The shares soared from about 100p to 136p at the beginning of last month on rumours of a takeover. However, food manufacturers have come under pressure on fears of a supermarket price war.

Mr Peter Holley, finance director of the enlarged group, said he was surprised by the fall, adding: "Quite frankly we are disappointed, as anybody would be on their first day."

The deal was approved by more than 90 per cent of Dalepak's shareholders at an extraordinary meeting. Shareholders in Cavaghan, a private group that makes chilled foods, backed the deal overwhelmingly.

Under the deal, 41.2m new Dalepak shares were issued, taking the total to 67m. Cavaghan shareholders received 141 new shares for each Cavaghan share held.

Dalepak also raised £13m through a placing and 31-for-25 open offer of up to 14.3m shares at 105p. About 28 per cent of the open offer was taken up.

The issue was sponsored and underwritten by Robert Fleming, Brokers were BZW.

## Ascot at £8.8m after further restructuring

By Geoff Dyer

Ascot Holdings, the property, hotels and pubs group which is looking to transform itself into an industrial holding company, reported pre-tax profits up from £2.1m to £8.8m in the six months to September 30.

Ascot, formerly Control Securities, hit trouble after Mr Nazam Virani, its former chairman and chief executive, was arrested in 1992 in connection with the collapse of BCCI.

A financial restructuring was completed last year.

The group plans to sell existing assets, including hotels in Spain and the UK, during the next three years and expand through acquisition.

Profits were affected by a £4.6m goodwill write-off and a 56m gain compared to book

value from buying back a tranche of Swiss Franc bonds.

Operating profit on continuing businesses rose to £10.2m (£9.3m), on sales of £30m (£28.4m) with a further £3.8m (£3.8m) from discontinued operations. Disposals have reduced net debt to £8.1m, against £24.9m at the year-end.

Ascot has recruited Mr John Foster, formerly of NatWest Ventures, to head its corporate finance team. Mr Howard Dyer, chief executive, said this marked the start of the process of looking for acquisitions. The group wanted to buy underperforming industrial businesses and had been examining on average one transaction a day. After the disposals, Ascot would have £70m of cash.

Basic earnings per share were 31.5p (21.6p).

## River Plate delivers blow to Jupiter bid

By Roger Taylor

Independent directors of River Plate & General Investment Trust have advised shareholders to reject the bid from Jupiter Asset Management.

The move will come as a blow to the Jupiter bid, which was already under fire from several brokers as being unfair to some classes of shareholders.

River Plate, a split capital trust with net assets of about £14m, is due to wind up at the end of October next year. Jupiter

ter, which manages River Plate, is bidding with shares in a new investment trust, Jupiter Split Trust, or a cash alternative.

There are four independent directors on the board of River Plate, and three directors with connections to Jupiter.

The independent directors are advising holders of income shares and capital shares to reject the Jupiter bid, while holders of zero dividend preference shares are advised to accept the offer.

## Raw material costs cut RPC

By Thierry Meyer

RPC Group, the rigid plastic packaging maker, has been hit by raw material price increases totalling £14m in an annualised basis.

The company gave this estimate alongside interim results which showed an 11 per cent fall in pre-tax profits, from £4.4m to £3.9m, despite a 32 per cent jump in sales to £58.7m.

Margins were squeezed from 12.1 to 8.1 per cent, as operating profits fell 5.1 per cent to £4.1m in the six months to September 30.

Mr Chris Sworn, finance director, said raw material costs had jumped by 86 per cent compared with last time. "We have now passed it on to our customers and raw material prices are stabilising."

The company's confidence in a better second half was reflected in a 9 per cent increase in the interim dividend to 1.2p (1.1p). Earnings per share fell from 5.3p to 4.5p.

Analysts' expectations for full-year pre-tax profits range from £2.7m to £3.1m, against £2.05m last year.

## Toy Options at £1.7m in slow market

Against a background of generally sluggish demand within the industry, Toy Options Group, the toy distributor, lifted pre-tax profits by £1m to £1.6m for the year to August 31.

A final dividend of 1.7p is declared, in line with the October forecast in June. Earnings per share came to 7.16p (3.61p).

Turnover rose 75 per cent to £22.8m while for the 17 weeks since its incorporation sales amounted to £5.9m, producing pre-tax profits of £24,000.

Significant new product range for sale in 1995 and 1997 included the main toy ranges from *The Toy Story* - a Disney film to be released in the UK next Easter, plus toys from animated TV series such as *Highlander* and *Dragon Flyz*.

Exports jumped 39 per cent to £2.7m and accounted for 11.5 per cent of sales.

Earnings per share increased to 10.44p (7.32p) and the interim dividend is stepped up to 2.5p (2.35p).

ML expands

A turnaround to profit in ML Holdings' aircraft and cargo handling division more than offset a downturn in aerospace and left interim pre-tax profits at £2.67m, against £2.33m.

Profits for the six months to September 30 were also helped by an increase in the electronic component sector. Turnover expanded 22 per cent to £56.6m.

Earnings per share were 1.3p (1.2p) while the interim dividend is 0.35p (0.3p).

Prestwick

Delays in installing equipment, together with costs associated with recruitment and staff training, is leaving Prestwick Holdings, the printed circuit board maker, behind budget, Mr Archie Coulson, chairman, told the annual meeting.

With first-half results not expected to meet expectations,

the shares fell 4p to 35p.

Mr Coulson, however, said the company traditionally performed better in the second half. In addition, the order book was at record levels, while the expansion programme was well advanced.

Novo settlement

Novo Group, the distribution and film entertainment company, has settled its litigation with BET, the support services company, concerning the acquisition of Walport Group from BET in September 1992.

BET has agreed to pay Novo £260,000 plus costs, in full and final settlement. Walport will remain part of Novo.

Novo shares rose 3p to 34p while BET put on 1p to 127p.

Westminster Health

Westminster Health Care, the nursing home and medical services group, has bought Highbank Hospital Group for £6.46m.

An extra £1.2m will be due if targets are met. Highbank owns and operates two brain injury rehabilitation facilities at Bury, Lancashire, with a total of 134 beds.

Operating profits were £1m in the year to October 31 1994, struck on turnover of £3.4m.

Merchant Retail

The cost of withdrawing from supermarket retailing pushed Merchant Retail Group £3.3m into the red in the half year to September 30. There were profits of £243,000 last time.

Exceptional losses of £2.36m related to the disposal of Normans, which incurred losses of £180,000 in the period (£558,000 profits). The group now has two core businesses: Joptings, with seven department stores in north-east England, and the Perfume Shop, a fragrance retailer with 26 outlets.

Turnover fell from £72.3m to £55.6m. There were losses per share of 4.61p (0.15p earnings).

Croda slips

A sharp decline in its coatings business left Croda's third quarter pre-tax profits down by 12 per cent. The specialty chemicals company blamed weakness in demand as customers destocked.

The shares fell 17p to 316p. Mr Michael Valentine, chairman, said the fourth quarter had opened more encouragingly.

Hampson in loss

Hampson Industries slid into loss during the first half as it absorbed the costs of disposing of its PB Systems home improvement company.

The sale resulted in a £263,000 provision and a £2.17m goodwill charge.

In the six months to September 30, the pre-tax deficit was £1.47m (£2.57m profits). Losses per share were 3.15p (2.3p earnings) and the dividend is held at 0.58p. Turnover was £47.8m (£46.2m).

IBC purchase

IBC Group is paying up to £3.1m cash for JRL Newsletters, which trades as Monitor Press and publishes 24 titles on legal and regulatory topics.

Its publications include *Health & Safety Monitor*, *Penalties Today* and *Intellectual Property Decisions*.

Kwik-Fit expands

Kwik-Fit Holdings is paying £12m for Tyre Sales (Birmingham), a tyre and automotive specialist retailer.

Tyre Sales operates from 43 centres and a 40,000 sq ft wholesale warehouse. For the year to November 30 1994, it had £21m turnover and pre-tax

## NEWS DIGEST

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profit of £200,000. Net assets at that date amounted to £2.3m.

Horace Clarkson

Horace Clarkson, the shipbroking group, is selling Horace Holman, its insurance broking operation, to its management for £1.

Horace Holman, which employs 180 people, has incurred losses of £5.6m over the past three years. The purchaser, Camomile Holdings, has also agreed to sub-lease two floors of the group's London office and to lease its Surrey offices which will provide Horace with an initial aggregate rent of £504,970.

Blue Boar

Blue Boar Motorways, which claims to be the UK's largest independent motorway service area operator, has been acquired in a £25m management and employee buy-out.

Blue Boar employs 580 staff and plans to introduce an employee share ownership scheme. Funding was met by £6.7m of equity from 31, senior debt from Midland Bank Acquisition Finance and subordinated debt from NatWest Mezzanine Finance.

Dutch buy for H&C

Harris & Crossfield has acquired Petfood Service, the Netherlands-based maker of dry pet food, for £15.3m (£6.2m). In 1994 it made operating profits of £1.21m on sales of £14.52m.

Border move

Mr Melvin Bragg is stepping down as chairman of Border Television after six years. He will leave the post at Easter, but remain as a non-executive director. The company said he was resigning because of pressure of work.

## RESULTS

Company	Turnover (£m)	Pre-tax profit (£m)	EPS (p)	Current dividend (p)	Date of payment	Dividend cover	Total for year	Total for year
Ascent	5 mths to Sept 30	33.9 (32.2)	8.9p (2.14)	31.5p (21.6)	9	1	1	1
Carter Allen	6 mths to Oct 31	21.1 (20.7)	8.4p (10.1)	21.4p (23.7)	8	1	1	1
Chrysalis	Yr to Aug 31	74.3 (71.0)	1.22p (0.394)	2.8p (1.08)	2.75	1	1	1
Goldsmiths	Yr to Oct 1	51.1 (41.7)	6.1p (5.25)	12.3p (11.3)	2.7	1	1	1
Hickling Pentecost	5 mths to Sept 30	39.3 (32.4)	3.4 (2.55)	11.2p (8.4)	2.1	1	1	1
McCarthy & Stone	Yr to Aug 31	62.3 (71.2)	9.2 (4.77)	7.2p (4.7)	2	1	1	1
New London Capital	5 mths to Sept 30	1.98p (1.67p)	1.58 (1.17)	1.7p (1.3)	1	1	1	1
Road Excavators	9 mths to Oct 1	107.9 (83.6)	8.17 (4.89)	7.7p (6)	1	1	1	1
Toy Options	Yr to Aug 31	22.6 (12.9)	1.89 (0.69)	7.16p (3.61)	1.73	1	1	1
Wolv & Doolley	Yr to Oct 1	237.3 (231.4)	43.5p (36.3p)	45.8p (39)	9.9	1	1	1

Investment Trusts

Company	Turnover (£m)	Pre-tax profit (£m)	EPS (p)	Current dividend (p)	Date of payment	Dividend cover	Total for year	Total for year
Handerson Straits	Yr to Oct 31	350.8 (284)	0.37p (0.167)	2.2p (1)	1.4	1	1	1



## COMMODITIES AND AGRICULTURE

## MARKET REPORT

## Copper tightness dominates

Copper continued to dominate at the London Metal Exchange this week and other base metals followed its overall decline. Nearby tightness had showed some sign of easing as the cash premiums over forward positions narrowed - but by yesterday's close the "backwardation" (as it is known in the trade) against the three months delivery position was back to the exceptionally high \$265.50-a-tonne level at which it ended last week.

The big backwardation continued to attract metal into

LME warehouses, but at a relatively slow pace. LME stocks rose of 1,150 tonnes and 4,076 tonnes respectively were announced on Tuesday and yesterday, taking the total to 221,575 tonnes. Traders have seen the sluggish rise in stocks as an indication that the tightness is "fundamental" rather than technical and so is likely to dissipate gradually.

Copper values rallied yesterday, with the cash position gaining \$44 to \$2,650.50 a tonne, and the three months \$16 to \$2,724, both down \$28 on the previous day. Traders told the Reuters news agency that at one stage, after an LME stocks rise was announced, the three months price looked likely to break below \$2,700 a tonne. "The market looked vulnerable again," said one, "but as we have seen recently, cash buying came to the rescue."

Aluminium followed copper's lead throughout. The three months price recovered \$5 yesterday but was still \$19 down on the week. Early in the day it had baulked at the \$1,700

hurdle, where it encountered strong resistance.

Other losers on the week were lead, down \$5 at \$728.50 a tonne for three months delivery, and nickel, down \$20.50 at \$8,245. Nearby tightness remained a feature in the lead market, however, with the cash/three months backwardation remaining close to \$30.

Nickel's recent weakness is linked to anticipation of a change in the fundamental supply/demand situation when some large production projects come on stream. This has been evident in a slowing in the rate of reduction of LME warehouse stocks and was underlined yesterday when the total showed a small rise - only the third since January.

At the London Bullion Market the gold price eased yesterday as more lending came into the market to correct the imbalance that had led to the development of an unpriced backwardation in mid-week. The spot price, which peaked on Wednesday \$390.40 a troy ounce, closed at \$388.55 an ounce, down \$1.15 on the day but still \$2.55 up on the week. The market remained jittery, however, traders told Reuters. They estimated that up to 1m ounces of metal had been made available to the market since it first went into backwardation on Tuesday. That was sufficient to restore the normal contango situation (where forward prices carry premiums reflecting financing and carrying costs), analysts said, but did not guarantee that the market would not tighten again later this month ahead of an expected resurgence of central bank lending in the new year.

London Commodity Exchange robusta coffee prices came under pressure in the second half of the week after producer representatives meeting in Bali failed to come up with concrete decisions on maintaining their export retention scheme, which was already viewed with some scepticism in the market. The January delivery position plunged \$97 on Thursday and another \$64 yesterday to end \$118 down on the week at \$2,074 a tonne.

Richard Mooney

## BASE METALS

## LONDON METAL EXCHANGE

(Prices from Antiquated Metal Trading)

ALUMINIUM, 99.7% PURITY (5 per tonne)

Cash 1657.5 1658.5

Previous 1657.5-5.5 1659.0

High/Low 1657.5-5.5 1700/1681.5

AM Official 1657.5 1658.5

Karb close 1657.5 1658.5

Open Int. 221,575

Total daily turnover 30,012

ALUMINIUM ALLOY (5 per tonne)

Cash 1405.10 1445.50

Previous 1405.10 1445.50

High/Low 1405.10 1445.50

AM Official 1405.10 1445.50

Karb close 1405.10 1445.50

Open Int. 4,804

Total daily turnover 1,515

LEAD (5 per tonne)

Cash 755.5-5.5 758.0

Previous 755.5-5.5 758.0

High/Low 755.5-5.5 758.0

AM Official 755.5 758.0

Karb close 755.5 758.0

Open Int. 30,405

Total daily turnover 11,084

NICKEL (5 per tonne)

Cash 8110-20 8240-50

Previous 8110-20 8240-50

High/Low 8110-20 8240-50

AM Official 8110-20 8240-50

Karb close 8110-20 8240-50

Open Int. 41,784

Total daily turnover 14,772

TIN (5 per tonne)

Cash 8225-35 8270-40

Previous 8225-35 8270-40

High/Low 8225-35 8270-40

AM Official 8225-35 8270-40

Karb close 8225-35 8270-40

Open Int. 11,828

Total daily turnover 6,537

ZINC, special high grade (5 per tonne)

Cash 1028-7 1051-2

Previous 1028-7 1051-2

High/Low 1028-7 1051-2

AM Official 1028-7 1051-2

Karb close 1028-7 1051-2

Open Int. 81,898

Total daily turnover 11,828

COPPER, grade A (5 per tonne)

Cash 2957-42 2725-25

Previous 2957-42 2725-25

High/Low 2957-42 2725-25

AM Official 2957-42 2725-25

Karb close 2957-42 2725-25

Open Int. 173,642

Total daily turnover 70,014

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## FINANCIAL TIMES

Number One Southwark Bridge, London SE1 9HL  
Tel: +44 171-873 3000 Telex: 922186 Fax: +44 171-407 5700  
Saturday December 2 1995

## Hopes for more to come

In his third Budget, Mr Kenneth Clarke knew he had to deliver tax cuts. But he also knew the public sector borrowing requirement this year was forecast to be £7.4bn higher than expected a year ago. So there had to be fiscal prudence, as well. In the event, the chancellor of the exchequer satisfied both demands by fully satisfying neither with tax cuts for 1996-97 of £3.1bn, spending cuts of £3.3bn and the decline in the public sector borrowing requirement shifted back a year. His party expects more next November. Will it get what it wants?

The entire debate is largely misconceived. One aspect of this is the way attention is focused on income tax, even though it is responsible for only a quarter of government receipts.

Another is exaggeration of the "cuts". The ratio of total government receipts to gross domestic product is forecast to fall by only a quarter of a percentage point, from 38.4 per cent in 1995-96 to 38.2 per cent next year. This represents a true tax cut of only £1.9bn, the remaining £1.3bn merely being the return of the automatic increase in the tax burden with economic growth.

The overhang of tax increases imposed earlier in the parliament must also be remembered. The ratio of general government receipts to GDP is still expected to rise from 36 per cent in 1993-94 to 37 per cent in 1996-97, a net increase of £13.2bn in 1996 prices, equivalent to nearly 7p in the pound on the basic rate of income tax. It is hardly surprising that the government is so unpopular.

In judging prospects for next year, much attention has been devoted to the optimism of the Treasury's forecast for GDP next year. The 3 per cent rate of economic growth is indeed above the current consensus.

### Mid-cycle pause

The rationale is that the slowdown in growth in the course of this year is just part of a worldwide mid-cycle pause. The US economy already recovered its growth momentum in the third quarter of this year. Long-term interest rates have regained virtually all the ground they lost last year. Moreover, the Federal Reserve lowered short-term interest rates by a quarter of a percentage point in July; the Bundesbank cut the discount rate to 3 1/4 per cent in August; and the Bank of Japan cut its rate to a record low of 1/2 per cent in September.

Inflation, forecast at 2 1/2 per cent in the Group of Seven leading industrial countries, creates no obstacle to aggressive monetary

easing. From the point of view of the UK, it is particularly helpful that its principal European neighbours are in the same boat, with low inflation and a slowdown.

There must be a good chance that early reductions in interest rates on the continent, led by the Bundesbank, would permit lower rates in the UK as well, without undermining the pound's fragile stability. Since starting reached an all-time low last month on a trade-weighted basis, this matters.

Even if economic growth were to be below 3 per cent next year, overall inflation (as measured by the GDP deflator) could well exceed the forecast of 2 1/2 per cent. If so, nominal GDP would still grow fast enough to support what the Institute for Fiscal Studies considers cautious Treasury revenue forecasts for next year.

### Buoyancy decline

Here, admittedly, is a puzzle. General government receipts are expected to be £6.8bn lower this year than was expected a year ago. This is partly because the economy is expected to grow only 2 1/2 per cent in 1995-96, down from the 3 per cent expected a year ago, and overall inflation is expected to be 2 1/2 per cent, down from the 3 1/4 per cent forecast last year. But it is also because of an inexplicable decline in tax buoyancy, notably in VAT receipts.

On balance, the forecasts for revenue do not seem unreasonable, with over-optimism on some points offset by caution on others. Targets for public spending, however, are optimistic. The control total (which excludes cyclical social security) is expected to fall by 0.9 per cent in real terms next year. Even spending on health is expected to stand still. Perhaps the government can hold the line on spending in this way for another year. But it is bound to prove difficult.

Even if all were to go as planned, the PSBR would be 3 per cent of GDP in 1996-97 and 2 per cent in 1997-98. The chancellor could then offer another Budget much like this year's. But much more than that would involve jettisoning plans to balance the budget in the longer term.

That may be Mr Major's secret plan: to hope things turn out as well as forecast, pocket half the contingency reserve once again, and allow the PSBR to float up to 3 per cent of GDP for 1997-98. That would give a desperate Tory prime minister £10bn to play with, enough to deliver a 30p basic rate after the general election. Would the British public fall for such a ruse again? Would Mr Clarke fall for it even once?

The celebrated Mittelstand companies will thrive only if Germans become more entrepreneurial, writes Andrew Fisher

## Cost of being safety-conscious

Germans are being exhorted to take risks. As big companies shed jobs and move more production abroad, political and business attention is shifting to small and medium-sized companies to see if they are dynamic enough to help maintain employment and prosperity.

Many of Germany's Mittelstand (medium-sized) companies are world class. The best are highly export-oriented and technologically alert. But concern is growing about their financial strength and capacity to innovate. Germany's lack of a thriving venture capital scene to nurture new high-tech companies is also cause for worry.

Last month, Chancellor Helmut Kohl added his voice to those calling on Germans to become less security-minded and more entrepreneurial. "Kohl has a sense for what is happening," says Mr Gunter Dunkel, head of corporate banking at Bayerische Hypothek- und Wechselbank. "The problem has developed to the level where it is approaching a crisis."

Other bankers agree. Ways of encouraging financing for start-up companies, innovation and development capital will be discussed on Wednesday at one of Mr Kohl's regular meetings with businessmen, union officials and ministers. "This shows how seriously the subject is regarded," says Mr Carl-Ludwig von Boehm-Bezing, a director of Deutsche Bank.

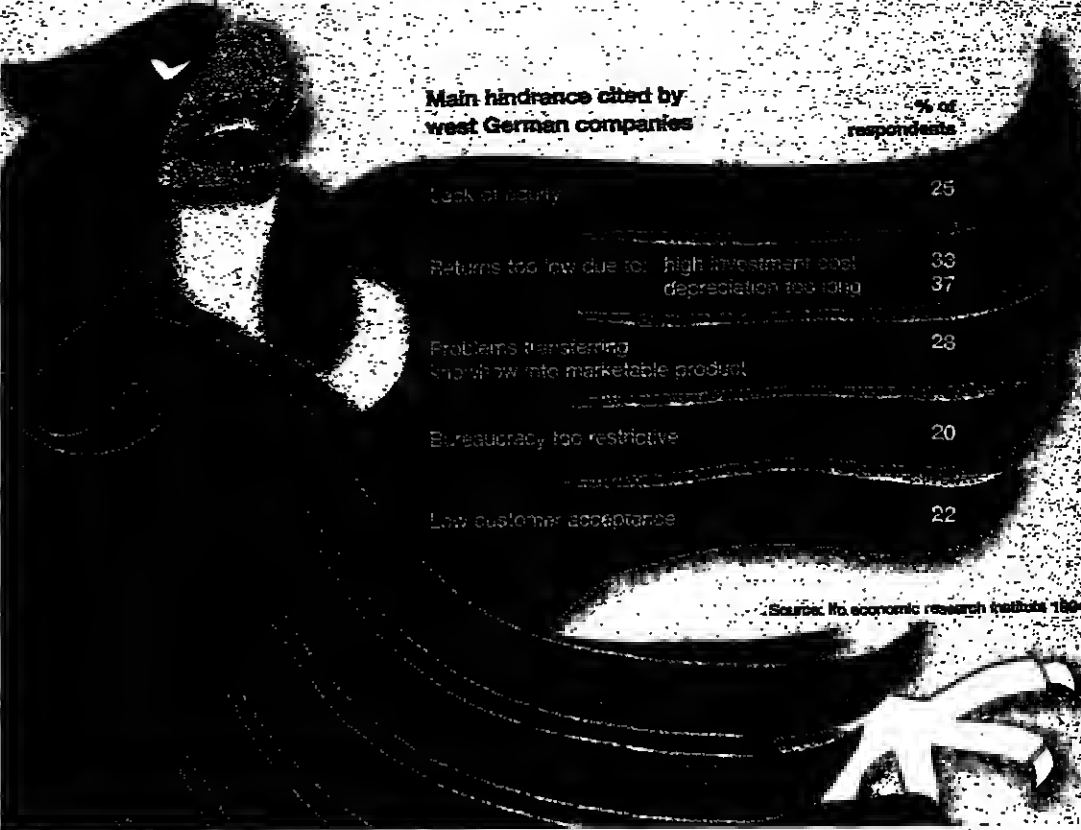
Even if the government did all that bankers, businessmen and economists desire, namely cut corporation and other taxes (which take more than 60 per cent of profits) and provide incentives to equity investment, the problem would remain tough. Efforts need to be directed in three ways:

● Bringing the Mittelstand up to date, improving its low equity base - equity averages only 17.5 per cent of capital in German industry - and improving conditions for expansion. Mittelstand companies - generally with up to 500 employees and sales rising to DM10m (€6m) - account for half of German industrial turnover and two-thirds of jobs.

But German companies' average net return on sales is a tiny 1.5 per cent. While there are plenty of state-supported soft loan programmes, direct equity investment is less forthcoming. Also, banks are becoming more rigorous about corporate lending.

● Generating more venture capital for technologically advanced new

### Stumbling blocks to innovation



companies and encouraging more people to start businesses. There are only a few venture capital operations in Germany.

● Making industry more innovative and removing bureaucratic and fiscal obstacles to investment. Companies cite lack of equity capital and bureaucratic hurdles - which cost industry an estimated DM58bn a year and add to Germany's cost problems - as big disincentives to investing in new products and processes. Germany's share of world trade in high-tech areas, such as microelectronics and biotechnology, is relatively low at 14 per cent against Japan's 18 per cent and the US's 28 per cent, although it holds up well in overall manufacturing.

Achieving any of these objectives will be hard, but an attempt should be made to tackle them together. Germany's postwar prosperity, with its generous social welfare and pension benefits, tight regulations and high labour costs, tends to stifle new business activity.

"Risk-averse attitudes prevail throughout the German economy and society," says Ms Marlies Hummel, an economist at the Ifo economic research institute. "Life can be very comfortable in this warm economic atmosphere." She and others believe that Germany's intractable unemployment situation, with more than 3.5m people (9.2 per cent of the labour force) out of work, will prompt more people to start their own businesses.

But failure is also frowned upon, she notes. "In the US, it is rather easy to start a business. If you don't succeed, OK, it's bad luck and you start again. Here the social point of view is different and people don't respect those who have failed in business. It's psychological."

Germany's fiscal and welfare system is also discouraging. "You have a social safety net that allows you to survive with decency and you are taxed heavily if you succeed," says Ms Hummel.

Venture capital experts echo this, pointing out the disincentive effect of some of the world's highest taxes on people wanting to build businesses and earn high rewards.

"There is no culture of the young, successful start-up entrepreneur," says Mr Helmut Schühler of Techno Venture Management, a Munich-based venture capital operation.

This lack of role models could be rectified if new businesses had better access to start-up and development capital. But Germany's financial markets must also expand so that companies can be more easily floated to the public when they have reached a certain size, enabling investors to take profits.

The drive to set up a European version (Easdaq) of the US Nasdaq securities market to improve exit possibilities for investors in small, technologically oriented companies is generally supported in Germany, although some bankers are sceptical about whether it will meet domestic needs.

Whatever improvements are made, Germany's small and medium-sized companies cannot make up for all the jobs lost at bigger companies. The main reason these concerns go outside Germany is to

be closer to foreign markets at a time of increasing globalisation of business, says Ms Hummel.

"Only a very small part of this trend is due to cost pressures," she says. Since 1990, notes Mr Boehm-Bezing, German companies have invested an average of DM27m a year outside their own country, with only DM5m flowing in from foreign investors. But Ms Hummel still thinks it vital that the German cost burden be reduced.

Moreover, says Ms Barbara Böttcher, an economist at Deutsche Bank Research, Mittelstand companies cannot escape German costs so easily by moving abroad, although they can shift some production to cheaper countries, especially in eastern Europe. They also benefit less than big companies from state-funded research and development.

Ms Böttcher feels Germany is heading for an industrial crisis unless innovation and job creation are encouraged. "The German economy has remained at a high level, but competition has increased."

The Mittelstand itself is not without fault. If German investors are reluctant to buy shares, many companies are unwilling to accept equity stakes because of the loss of independence. "Lots of Mittelstand companies don't want to reveal their plans and strategy," says Mr Wolfgang Bässermann, loan executive at Bayerische Vereinsbank.

There are financial constraints too. "I see companies wanting to expand, but every new step means more tax," says Mr Frank Stangenberg-Haverkamp, head of corporate finance at IKB Deutsche Industriebank, which specialises in Mittelstand financing. "That's one reason there are relatively few initial public offerings in Germany."

A more fluid pension system, with less reliance on the state and more on private provision, would also help develop the German financial scene. Pension funds on Anglo-Saxon lines would channel a huge volume of funds into equities and thus foster securities markets and help finance small companies.

Such developments are some way off. With all the problems facing companies, says Mr Stangenberg-Haverkamp, "it's astonishing there is still a readiness to innovate and take risks". Politicians now have to try to ensure that risk-taking becomes more the norm and less the exception.

## Reluctant master craftsmen

chamber) of Munich and Upper Bavaria. It found that 47 per cent of company owners did not expect to be able to hand over to an heir.

The main reason given by the younger generation for shying away from business responsibilities was the fact that their education had given them other interests. The

next most common argument was an unwillingness to become self-employed.

Of the companies with no hand-over possibilities, about half will close, says Mr Lothar Semper, the Handwerkskammer's general manager. Since enough businesses are being started to make up the defi-

cit, the problem is not desperate. But as Mr Kohl pointed out, it showed the extent to which Germans had become security-conscious rather than risk-minded: "Our society must put a greater value on independence."

Mr Walter Weisz, a consultant to family craft firms, understands the

problem. "If the father is 60 and the son around 30, the son has seen what it is like for 25 years. His mother has had hardly any time for him and his father works all through the weekend. The son may also be a Meister (master craftsman), but he doesn't want to work 60 hours a week in his own firm."

It is not just the long hours that deter. High taxes, financing problems and an unwieldy bureaucracy do not make life easy either.

## LETTERS TO THE EDITOR

Number One Southwark Bridge, London SE1 9HL

We are keen to encourage letters from readers around the world. Letters may be faxed to +44 171-873 5938 (please set fax to 'fine'), e-mail: letters.editor@ft.com. Translation may be available for letters written in the main international languages.

### Compensation to farmers must end

From Mr Terry Wynn MEP.

Sir, Caroline Southey reports on the "Fischler" plans to reform the Common Agricultural Policy further ("Changes down on the farm", November 26). It is quite phenomenal that we are currently spending Ecu 26bn (some £20bn) on compensatory payments to around 8m farmers in the EU. That is £20bn in compensation simply because the price of their cereals, milk or whatever has gone down.

Moreover, it transpires that nearly 40 per cent of those farmers

have another source of earnings and only about 2.2m are full-time farmers.

I, like various commentators on the Fischler paper, am also surprised and pleased by the tone. However, I know Commissioner Fischler has rejected the idea of more radical reform as being too costly - probably precisely because the compensatory payments would cost too much.

I am sure I will be shot at from all directions but I respectfully submit that compensation to farmers

cannot last forever. It has to be partial and it has to be time-limited. No wonder the farmers are not complaining too much at the thought of further "reforms". They are looking forward to more compensation.

Terry Wynn, chairman, land use and food policy inter-group, European Parliament, Mae 3277, 97-113 rue Belliard, Brussels

### Key in to all the family

From Mr Frank Haigh.

Sir, Tim Jackson's report "Ethics and your phone book" (November 27) does not mention that CD-Rom phone books are a boon to those doing genealogical research. An acquaintance asked me to find others in Canada with the name Parlier. Using the Canada-Phone Rom-Disk it took me less than 45 seconds to display all those of that name with a phone in Canada and perhaps another 15 seconds to print them out, together with addresses and postal codes. There were only about 13 as I recall. Not so useful if you are a Smith or a Jones, or your name is John MacDonald and you hail from Cape Breton, Nova Scotia.

Frank Haigh, 19 West Park Drive, Ottawa, Ont. K1B 3G5 Canada

### Stamp on it

From Mr Peter Verstage.

Sir, If the UK chancellor, Kenneth Clarke, had slapped a tax of £10 per thousand on envelopes, there would have been an uproar. All serious minded people would see it as being blatantly unfair to one particular industry. Yet the effect of the 1p increase in postal charges announced for the spring will be exactly the same.

May I, on behalf of the envelope industry, urge the government to reconsider.

Peter Verstage, managing director, Mekvale Envelopes, Grange Mills, Weir Road, London SW12 0LX, UK

### Software's only route if users are to benefit

From Mr Malcolm Lewis-Jones.

Sir, I was very interested to read your leader regarding computer software ("No revolution for software", November 29) and, specifically your comments on Sun Java. As you say, such universal compatibility is nothing new. As you also say, economics wins over technology and if universal compatibility was what the market wanted, that is what the market would get.

This rather sterile debate is mistaking form for function. The

Internet is about distribution, not product. The point of business software is to enable users to increase productivity and profitability. In order to ensure the continued success of the enterprise, if software fails in this, it can be universally compatible, downloaded daily or launched as a big cultural event, but it will still be pointless.

Only by adding utility and simplifying usage will software producers grant greater benefits to users. The barriers to IT in business lie not in communications, but in

user acceptance and response to organisational change. Only when users themselves build enterprise-wide IT systems will they "own" them and therefore use them. Then the business will drive the IT department and not vice versa.

Malcolm Lewis-Jones, managing director, USoft UK, Regal House, 70 London Road, Twickenham, Middx, UK

### Diesel engines objectionable at the very least

From Mr Peter Wood.

Sir, I thought I would never see your motoring correspondent write the words diesel and particulates in the same paragraph ("A reward for cleanliness", November 25/26).

He says that you see diesel cars smoking only when driven hard. This is not an infrequent occurrence due to their relative low power, as any driver who has been

following a diesel when overtaking or climbing a hill will confirm. And why does he single out delivery vans while seemingly absolving diesel cars when they are often fitted with identical engines?

Diesel smoke is at the very least objectionable, and particulates are increasingly under suspicion as being harmful to health, a fact

not mentioned in the article. Stewart Marshall has long held a prejudice in favour of diesels. He should present a more balanced view.

Peter Wood, Little Crecall, Natland, Kendal, Cumbria LA9 7QS, UK

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Man in the News • Steve Jobs

## Patience of Jobs pays off

Apple's co-founder has made a remarkable comeback, says Louise Kehoe

Steve Jobs, the co-founder of Apple Computer and the Silicon Valley wunderkind of the 1970s, this week pulled off one of the most remarkable comebacks seen in an industry notorious for sudden changes in fortune.

He left Apple in 1986 after a rancorous falling-out with John Sculley, the former PepsiCo executive he had hired to bring professional management to the company. Ever since, he has struggled to find a new role in the high-tech industry.

But on Thursday he became the first billionaire of the 1990s in "Silicon Valley" with the spectacular stock market debut of Pixar Animation Studios, his computer animation company which combines computer technology and Hollywood talent. Pixar has captured the imaginations of investors after the success of *Toy Story*, Disney's new hit produced by Pixar and the first feature film created entirely by computer animation.

From an offer price of \$22 (\$14.47) the new stock jumped to \$47 on Wednesday, its first day of trading, setting back to \$41½ in early trading yesterday. The sale netted about \$234m for Pixar and put the value of Jobs' remaining 80 per cent stake in the company at almost \$1.2bn.

This is a far cry from his life immediately after leaving Apple. A previous project - Next Computer - failed to live up to its promise of becoming a new PC powerhouse to challenge both Apple and IBM. He was forced to close his computer manufacturing operations and concentrate on software development.

However, with what now seems inspired prescience, he acquired Pixar in 1986 for about \$10m. He bought it from Filmworks, the company formed by George Lucas, the film-maker, which had pioneered the use of computers to create special effects for films such as *Star Wars*.

Since then he has invested an additional \$50m or so in Pixar as it moved from aspirations to create high-powered graphics workstations to its new focus on film-making.

Pixar got its big break in 1991 when it won a contract from Disney to produce three feature films. Jobs gradually began playing an active role in the management of Pixar hav-

ing at first insisted that he would be a "hands-off" investor.

Critics say pointedly that his new-found wealth comes from the business in which he has had least involvement. But Jobs says he "bought into" Pixar's dream of creating computer animated films "both spiritually and financially" almost 10 years ago.

It was this that led him in his early 20s to pioneer the personal computer market by producing one of the first commercial models. Later, the Apple Macintosh led the PC industry in the development of "graphical user interfaces",

with point-and-click icons which most people found much easier to use than the cryptic commands of MS-DOS, Microsoft's operating system.

The fact that he's defied history, allowing Lightning to strike twice - first with Apple and now at Pixar - really solidifies our view of him as a visionary," said Tim Bajarin, president of Creative Strategies Consulting.

Now 40 and a little fuller of face and thinner on top than when he launched the Macintosh computer in 1978, Jobs is no longer putting all his eggs in one basket. He is splitting his time between Pixar and Next, where he recently launched a new software product that makes it easier to create interactive sites on the Internet, the global network of computers.

The Internet "is the most exciting thing happening in computers today," he says. "It marks the progression of the computer from a computational device to a communications device. Also," he adds,

it is very exciting because Microsoft doesn't own it."

In that latter comment lies a hint of the Steve Jobs of old. While at Apple he would rant against the hegemony of IBM, warning that it would stifle innovation. Today, his *bête noire* is Microsoft, but the sentiments are unchanged.

In his quest to counter Microsoft's dominant role in the software industry, Jobs finds common ground with long-time friend Larry Ellison, chairman and chief executive of Oracle, the world's second largest software company. Oracle and Next both have their headquarters at Redwood Shores, south of San Francisco, and the gossip in Silicon Valley is that recent talks between the two industry executives have gone beyond social chitchat.

Jobs is said to be advising Ellison as he puts together plans to launch a \$500 network computer for low-cost access to the Internet. The plan is believed to involve Apple Computer software, which Oracle

is seeking to license. Last year Ellison explored the possibility of acquiring Apple, an idea that was perhaps also inspired by his friend Jobs.

Jobs is reticent in discussing his role. "Apart from giving him the basic idea [for a low-cost network computer] I haven't really been involved," he says. He insists that his departure from Apple is "ancient history" and "water under the bridge".

But Jobs has also said recently he has a plan to "fix Apple", leading to speculation that he might once again play a role in the future of the company he founded.

"Don't hold your breath," says Jobs. "I love Apple and I'd like to help them in any way I could, but Mike Spindler [Apple chief executive] doesn't even return my phone calls, so it has come to nothing."

While the staying power of his ventures has yet to be proved - both Pixar and Next are expected to face tough competition - Jobs' determination to be more than a Silicon Valley legend is clear.

"We have a dream to build Pixar into the second great animation studio after Disney and that is going to take a lot of energy. Anything left over from that, Next will consume - so I have my work cut out for me over the next few years."



## War of words in the reform club

Protests are growing over Russia's privatisation programme. Chrystia Freeland explains why



Surprise success story: Keith McCullagh (left) and James Noble

## A healthy assets mix

Daniel Green on a British biotech group which is blazing a trail with a new cancer drug

Mr Keith McCullagh had a 25th birthday present on Thursday. That was the increase in value of his 14 per cent stake in British Biotech - he is chief executive - when the share price rose 50 per cent in response to test results from a new cancer drug.

There were celebrations, too, among the 350 employees of the Oxford-based company, the UK's biggest in biotechnology. Fifteen are now paper millionaires.

In a clinical trial, more than half the 91 patients receiving the drug marimastat had responded well, with one third seeing a reduction or a stabilisation in tumour size. The patients were suffering from one of four cancers: ovarian, pancreatic, colorectal or prostate. Unlike many cancer drugs, marimastat appears to have only modest side-effects.

The company, although pleased with the results so far, warned that at least two years of clinical tests and regulatory scrutiny remain before a product can be launched.

That did not stop analysts forecasting sales of \$1bn a year if the drug makes it to the market. The shares closed last night at 1.67p - up from 97p a week earlier - valuing the company at \$311m (\$1.2bn).

Mr McCullagh, who trained as a vet and once did research into heart disease in African elephants, believes he is now well on the way to fulfilling his dream of creating a new pharmaceuticals company from scratch.

He was head of research in the UK for Glaxo, a US drugs company, when it was bought by Monsanto of the US in 1985. His UK research operation was closed.

Inspired by US biotechnology companies, Mr McCullagh and Mr Brian Richards, his boss at Glaxo, raised £2.5m from venture capitalists to start a new company. They picked a dozen scientists from Glaxo UK, and brought over Mr McCullagh's pet research programme on enzymes that break down the links between body cells.

Using a mixture of genetic engineering and traditional trial and error, British Biotech scientists searched for drugs to inhibit these enzymes, called matrix metalloproteinases (MMPs), and for drugs to which they could be applied.

They found marimastat, which seems to protect healthy cells from being broken down by a growing tumour. It appears to help form a shell around the tumour which cuts off its blood supply. "We were the first into MMP inhibitors," says Mr McCullagh, "but there are several others two or three years behind us."

The company, floated in 1992, also has other research programmes, in asthma, AIDS and heart disease, and has raised money several times as the payroll grew.

But with research costs rising, McCullagh and Richards decided to concentrate on specialist hospital drugs, where a salesforce of a dozen is enough to cover the UK, and to sign joint ventures with pharmaceutical companies such as Glaxo Wellcome to develop the other, more widely distributed drugs prescribed by GPs.

The extra funds from such partnerships have allowed it to set up a US operation in Annapolis, Maryland, and to conduct clinical trials in many countries outside the UK.

British Biotech is now one of the top handful of biotech companies in the world by valuation. Yet its success has surprised many in the industry. Like most companies in the sector, British Biotech will have negligible sales until its first big product launch, and it lost £10.5m in the six months to October.

US analysts in particular had questioned the company's valuation, arguing that there are US biotechnology companies whose research programmes look as good but whose shares are cheaper.

On a technical level, many pharmaceuticals companies could have done the same as British Biotech. In corporate terms, some biotechnology companies have raised more money and taken drugs all the way to the market. But British Biotech has a rare combination of assets: a drug with the potential to treat many different kinds of cancer; a portfolio of other experimental drugs with similar sales potential; and a partnership with the world's biggest drugs company, Glaxo Wellcome.

Mr McCullagh, now 52 years and two days old, says: "We are about half way through the task of building an international pharmaceuticals business. It's a long haul, but we've come through the foothills quite well."

In the often savage world of Russian business, bodyguards are more ubiquitous than secretaries and gangland-style assassinations have become almost commonplace.

But even Moscow's most hard-bitten business leaders have been shocked by the war of words that has broken out among four leading banks over the government's privatisation programme. A troika of banks - Inkombank, Alfa-bank and Rossyski Kredit - attacked the programme and accused another bank, Menatep, of unfairly benefiting from it.

The banks' protests have been taken up by communist and nationalist politicians keen to exploit public fears over privatisation in the campaign for the parliamentary elections on December 17. Reformers and businessmen fear that the row could undermine support for further moves towards a market economy.

"This controversy has given the communists a card with which to turn things back," says Mr Mikhail Khodarkovsky, president of Menatep bank. "It means that when a new group of politicians comes to power, instead of continuing to divide the state property which remains, a vast vision of already privatised property might begin."

The row erupted this week, when the presidents of the three banks urged the government to halt the privatisation programme, which they described as "ill-prepared and questionably organised". They also accused Menatep of bidding more than it could afford and of failing to pay the government the money promised in past sales.

Mr Konstantin Kagalovsky, vice-president of Menatep, denied the accusations and launched a fierce counter-attack. He described the disgruntled threesome as "just a group of banks who fear that they will not win the privatisation auctions and so have decided to complain."

Another prominent Moscow financier, whose bank has not taken sides in the dispute, agrees that the three banks are hardly impartial observers. "This is a quarrel among thieves," he says. "If they could, Inkombank, Alfa and Rossyski Kredit would be doing exactly what Menatep is doing."

Though he has no illusions about his colleagues' motives, the banker thinks they have a point. "It's true that all of us can be called thieves," he says, "but there's got to be a limit somewhere and this is highway robbery."

The broadside marks a new phase in Russia's four-year effort to move from central planning to a market economy. In the past, the struggle over the transformation of the economy has boiled down to a quarrel between reformers and communists. Now the reformers have come under fire from some of the most prominent members of the nation's new, capitalist elite.

One reason that even those who describe themselves as "thieves" have begun to question this year's sell-off is the enormous value of the companies on offer. As Mr Khodarkovsky of Menatep bank explains: "All the privatisation which took place before was just small change. What's happening now is privatisation of the real economic base of the country."

In this round, the Kremlin is trying

to sell off its stake in 20 of Russia's most prized companies and many other smaller enterprises. The offer includes 5 per cent of the giant Lukoil concern, at a starting price of \$35m, and 51 per cent of Sankom, which controls massive oil and gas reserves in the Far East, for \$125m.

A second reason for the controversy over the present round of privatisation is its speed: the sale is to be completed before the end of the year. Government backers say the programme - which officials hope will raise \$200bn (\$1.6bn) - is vital to this year's efforts to meet tight budget deficit targets which have helped lead to inflation and stabilise the rouble.

But the Byzantine nature of the deals has raised concerns that the process could become one big "insider's game" with the banks ending up selling assets without paying the full

'All the privatisation which took place before was just small change. What's happening now is privatisation of the real economic base of the country,' says one banker

price for them. Some of the bids, for example, involve investors lending the government money in return for holding the shares in trust and selling them at a future date.

These worries have been fed by the results of some of the sales which have already taken place. Last month an outside bidder was kept out of the auction for a 40 per cent stake in Surgutneftegaz, one of Russia's largest oil companies, by strong-arm tactics - including the closure of the nearest airport and road-blocks manned by armed guards. The auction, organised by the company's own managers, was won by a pension fund which is a subsidiary of the company.

Allegations of official misconduct in the sale of Norilsk Nickel, a large mining concern, have provoked a civil suit against the government. And this week privatisation authorities cancelled the results of a third auction for Nafta-Moskva, a large oil exporter.

But there is a growing view among the public that the sales are being manipulated to benefit a small group of government insiders. This has led Mr Boris Fyodorov, one of the architects of Russian market reforms, to call for a halt to the programme. In a stinging attack, the former minister of finance and parliamentary candidate, warned the government last month that, unless it abandoned the scheme, someone was likely to "wind up behind bars".

"On the eve of elections the outgoing government is trying to sell quickly and cheaply state property that is worth billions of dollars," he said. "This must be stopped immediately."

"I think it is in the interests of the

state to stop making a fool of itself and cancel the operation. So, Victor Stepanovich [Chernomyrdin, the prime minister] please stop this shameful thing."

Both Mr Fyodorov and the three banks say that if the privatisation round continues, its excesses will offer a perfect pretext for renationalising some enterprises to Russia. With communist and nationalist parties riding high in the polls, there is a real possibility that the next government will be a "red-brown" coalition that would be tempted to challenge the property rights of the owners of privatised enterprises.

Most Russian observers are confident that the communists and their nationalist allies would not seek a return to an orthodox, centrally planned communist economy. But many of them worry that a communist-nationalist administration might act on its campaign promise to overturn a few of the privatisations which, in the public's perception, have been most corrupt.

When the Russian government launched its bold privatisation programme, it chose speed over justice on the grounds that only a swift transition to capitalism offered insurance against a return of the communists. Three years later, that decision is rightly credited with having created what is a functioning market economy - in spite of all its shortcomings.

By taking the same approach today - just two weeks ahead of parliamentary elections likely to be dominated by the communists - the Kremlin risks undermining its proudest achievement.

Clinton's newfound shrewdness in foreign affairs has served him well in Ireland, writes Jurek Martin

## Super solo without sax

There was just one brief moment in Belfast on Thursday evening tailor-made for the old, impulsive Bill Clinton. He was nearing the end of a day in which he had been mobbed by enthusiastic crowds in Londonderry and on the still mean but less dangerous streets of the capital.

The throng outside City Hall, waiting for him to turn on the Christmas tree lights, was the highest of all and in buoyant mood, chanting "Bill, Bill, Bill". Van Morrison, Ulster's rock'n'roller, had warned them up with some vintage numbers, among them *There'll Be Days Like This*, the ironic anthem for the Troubles. The stage was literally littered with saxophones. Surely the president of the US, First Muslim as well as First Goller, could not resist picking up his musical instrument of choice.

But he did not blow his horn, as he had in Prague, Hollywood and on late night TV at home. For this was a disciplined president determined to sound only one note - that peace had come to Ulster and could make a permanent home there if what he called the "old habits" and "hard grudges" of violence were dead and buried.

Rarely has a presidential mission been executed with such care and precision. If Ulster is a minefield of sensitivities, extending explosively to London and Dublin, Mr Clinton, in his most economical yet eloquent mode, stepped on none of them. Even his meetings with local politicians were carefully calibrated: Mr Gerry Adams, the head of Sinn Féin, Mr David Trimble, Ulster Unionist leader, and Rev Ian Paisley of the Democratic Unionist party each got 20 minutes with the president and his senior advisers.

The long-awaited public handshake with Mr Adams

was conducted on the Catholic Falls Road with such discretion, out of sight of the travelling press corps, that not a Sinn Féin camera, that unlovers raised few objections. In any case, Mr Trimble was instantly rewarded with a trip in the president's limousine, as well as his later tête-à-tête.

When the Clintons stopped briefly on the Protestant Shankill Road, they did so next to the fish shop where 10 people were blown up just over two years ago - and they bought, symbolically, oranges.

Mr Clinton appears to have favoured no faction in his meetings, nor did he seek to move forward the latest negotiating framework agreed earlier in the week by Mr John Major and Mr John Bruton, the British and Irish prime ministers. His constant companion at each session was former US senator Mr George Mitchell, head of the international panel that will look into the question of decommissioning weapons in the Irish conflict.

Rev Paisley predictably complained that the president was not "well briefed" on the loyalist viewpoint. The White House thinks he has been marginalised by the peace process and political developments in Ulster, but was only too happy to offer him the compliment of the private session with the president. By his own incendiary rhetorical standards, Dr Paisley was relatively sweetness afterwards, naturally promising to fight a united Ireland but stating: "I will erect no barriers to a true peace."

Moreover, Mr Clinton's praise for Mr Adams as a peacekeeper implied no approval of the IRA. The president shrewdly put him in the same public league as Mr Gary



Hand to hand: Bill Clinton greets people in Londonderry

McMichael and Mr David Trimble, both connected to Protestant paramilitaries, complimenting all for taking "the guns from the streets". He drove that home by declaring to "the men of violence" that "your time is over", a deliber-

ate play on the old IRA motto "the time has come".

All this, together with an equally impressive affirmation on Wednesday of strong US relations with Britain, bespeaks a carefully planned trip - remarkable given the

competing policy demands of the budget battle in Washington and the Bosnian peace agreement. For that, much credit is due to Ms Nancy Soderberg, the tough national security council deputy.

Ms Soderberg, who said that the atmosphere in Ulster on Thursday had made her feel "tingly" with emotion, is suspected of nationalist sympathies, the result of her long employment by Senator Edward Kennedy of Massachusetts. But she knows her Ireland and her ethnic politics and, in this case, received professional assistance from the US embassies in London and Dublin and from Ms Kathleen Stephens, formerly UK desk officer at the state department and now the energetic US consul general in Belfast.

But Mr Clinton's own imprint on the mission was also evident. Some close watchers of the president think he is now much driven by what he sees as the warrior-turned-peacekeeper legacy of Mr Yitzhak Rabin. Certainly there has been a consistency in his message to the factions in Bosnia and Ireland in the weeks since the Israeli prime minister was assassinated: that durable peace can never be externally imposed but only mutually agreed by those on the ground ready and willing to make it. All the US can really do is help make it work.

It is also a message which, if accompanied by results, does resonate politically back home. The qualified support for a US military presence in Bosnia offered this week by Senator Bob Dole, the majority leader and Mr Clinton's probable opponent in next year's presidential election, reflects this. And the same premise

may be applied to Ireland. This is not, as the British body politic and media assert, simply because there are 40m Americans of Irish descent: the majority of them are traditional Democrats in any case and are more likely to cast their votes on bread-and-butter domestic issues than on which candidate is doing more for the "old country".

More important is the political reality that although a successful foreign policy alone may not win national elections (as president George Bush found out in 1992) the appearance of incompetence in external affairs can help lose them (Mr Jimmy Carter in 1980).

That perception, based on the rocky foreign policy record of Mr Clinton's first two years, was a potential millstone round his neck going into next year, but, thanks to the Middle East, Bosnia and now Ireland, the burden appears lighter.

It is harder to predict if Mr Clinton's message, with all its right words and symbols, will have a lasting impact in Ulster and the Republic. The warmth of his welcome, with Dublin yesterday matching Belfast, seems a good omen for progress, as does the relative absence of public dissent.

"That lone shout of 'Never' at the Mackie engineering plant in Belfast to his assertion that those who renounce violence have a stake in the future was the exception not the rule. As the president put it: 'often think the people are way ahead of their political leaders in wanting peace.'"

One Belfast resident, who admitted sympathy for Protestant paramilitaries, said: "I come from a hard part of town. But Clinton's given us some movement. That's better than before." Perhaps a saxophone solo was not needed.



## CURRENCIES AND MONEY

## MARKETS REPORT

## Dollar stable

By Philip Gave

The dollar was yesterday unable to sustain a breach of the DM1.45 level as investors took profits ahead of the week-end.

It still managed to finish three pence firmer on the week, closing in London at DM1.451, its highest level in around ten weeks. Against the yen it closed at ¥101.33, barely changed on the day, or over the week.

As for the dollar, the French franc remained the focus of attention, amid a wave of public sector protest against stringent fiscal measures proposed by the government. At one point the franc threatened to break above FF347 against the D-Mark, before a round of profit-taking provided some respite, with the franc closing at FF345.77, down from FF346.45.

The generally firmer dollar helped to insulate sterling from any post-budget jitters,

and it finished largely unchanged at DM2.312 and \$1.500. Over the week, it was unchanged against the D-Mark, but lost three cents against the dollar.

The public sector strife in France, and its economic implications, remained the main focus. "People are starting to take quite a serious attitude to the implications of the strike," said Mr Jeremy Hawkins, chief economist at the Bank of America in London.

He said the franc appeared to be in a loose situation, an early reaction would probably involve the government retreating from fiscal austerity, while if it persisted, it would start to cause economic dam-

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[illegible]



(3 pgs)

Algeria	2.43	+0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00
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**AUSTRIA (D)**

WVOPR 1.36

Totipotency	1
Trophoblast	1
Trophoblast	1

Algeria	2.43	+0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00	-0.00
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[illegible]

Jan	1843
<b>■ DAX</b>	
Feb	2269

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Trial	Control (n=10)	MCI (n=10)	AD (n=10)
1	95	85	75
2	90	80	70
3	85	75	65
4	80	70	60
5	85	75	65

1. *Journal of the American Medical Association*, 1997; 278: 1029-1033.

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**INVESTMENT TRUSTS - Cont**

Station	City	Class	Power	Frequency	Channel	Notes
Govett High Inc.	Albany	TV	700	12.1	18	
Warrenton			300	12.1	18	
Govett Odellville	Albany	TV	300	12.1	18	
Govett Strategic	Albany	TV	300	12.1	18	
Greenfield	Albany	TV	300	12.1	18	
Greenfield House	Albany	TV	300	12.1	18	
Greenfield House	Albany	TV	300	12.1	18	
Warrenton			300	12.1	18	
MTN Japanese Stat.	Albany	TV	010	12.1	18	
Warrenton			300	12.1	18	
Henderson Highland	TV		122	12.1	18	
Warrenton			300	12.1	18	
Henderson Shasta	TV		300	12.1	18	
Henderson Inc	TV		133	12.1	18	
Warrenton			300	12.1	18	
High Inc. Trust	TV		300	12.1	18	
House Govett 1000	TV		300	12.1	18	
House Govett Stat	TV		1310	12.1	18	

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Zero Day #1 131 1/2 161 1/2

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## Controversial use of public money proposed

# Tokyo in new move to cut banks' bad loans

By Gerard Baker in Tokyo

Japan's ruling coalition partners proposed for the first time yesterday the use of limited government funds to help the country's banks dispose of their mountain of bad loans.

The coalition agreed on a plan to use Bank of Japan advances and government guarantees to assist in eliminating the non-performing assets at the country's seven housing loan companies, or "jusen". A solution to the jusen problem is regarded as essential to restoring confidence in Japan's fragile financial system.

A research committee established by the three-party coalition supported a plan drafted by the finance ministry which calls on the main creditors of the jusen to liquidate the housing loan companies expeditiously. It also backed the establishment of a special government-guaranteed body to take over some of the companies' assets.

The use of public money to

assist Japan's troubled banks is highly controversial. Opposition to the idea has grown in the last year following a succession of banking crises, including the collapse of several banks and allegations of criminal activity at Daiwa Bank.

But the government believes the scale of the country's financial problems is so great that public money is essential if stability is to be restored.

This year the authorities have been forced to advance emergency loans to a number of troubled or failed banks, but there has been no formal plan for government money to contribute to any bailout. Yesterday's announcement is the first step towards such a scheme.

The jusen have more than ¥6,000bn (\$60bn) in uncollectible loans and are virtually bankrupt. They were established by leading banks in the 1970s to provide individual home mortgages, but were carried away on a wave of speculative lending in the 1980s.

Their main creditors are the nation's banks and agricultural co-operatives, who have almost ¥10,000bn in loans to the jusen.

The ministry's plan, approved by the coalition, calls for the banks and agricultural co-ops to write off between them a sum equivalent to the bad loans of the jusen. Those bad loans would then be cancelled.

The jusen's remaining performing assets would be bought by the new body, which would pay for the loans by issuing bonds to be guaranteed by the government. The banks and other creditors would be expected to purchase those bonds.

The Bank of Japan would also be permitted to provide loans to the new body to help it dispose of its assets.

But agreement on the most contentious aspect of the jusen problem is still some way off. The precise value of the loans to be written off by the banks and agricultural co-ops respectively is a matter of dispute between them.

## French rail strike may spread to other key services

By David Buchanan in Paris

French rail unions yesterday carried on with their nationwide strike which continued to draw wider protest actions along in its wake. Disruption of air and hospital services is now possible next week.

Government officials said Mr Alain Juppé, the prime minister, would take stock of weekend efforts to promote dialogue with the strikers, who are opposing planned government reforms of the welfare system and public services.

Mr Juppé may address the country on television, perhaps as early as tomorrow night, but no dramatic change of tack is expected, at least until President Jacques Chirac returns on Monday from a summit of French-speaking countries in Africa.

Mr Alain Lamassouze, the government spokesman, repeated that the government was determined to pursue its announced reforms because it was a question of the survival of public sector pension schemes.

Hopes that the government had pinned on yesterday's meeting between Mr Bernard Pons, the transport minister, and the railwaymen were dashed.

The unions complained that the minister had refused to suspend his plan for the SNCF rail network, involving a debt bailout ultimately linked to improved productivity measures, and to give categorical assurances of unchanged pension arrangements.

The franc fell during the day to a low of FF3.462 to the D-Mark, but recovered to FF3.455 on false hopes of a breakthrough in the rail strike.

Cabin crew at state-owned Air France and Air Inter decided to strike on Thursday against plans to restructure their companies.

The communist-leaning CGT federation called for a general strike again on Tuesday, while the Force Ouvrière, which is fighting to prevent Mr Juppé rewriting its management rule in the health insurance system, called for protest actions by hospital workers on Monday.

Offering the government no prospect of an early respite, the three main doctors' unions and associations said they would support other groups' plans for a national day of protest on December 17. This protest is chiefly aimed at responding to Mr Juppé's statement that if 2m people protested in the streets, his government would not survive.

Some government backbenchers have openly speculated that the only way President Chirac might be able to resolve the impasse is by putting reforms to a referendum or by calling fresh parliamentary elections.

Eurotunnel picks up passengers, Page 2; Currencies, Page 10

## THE LEX COLUMN

# Cloudy Sky

After an initial bout of jitters, the UK stock market concluded that the latest Office of Fair Trading review of BSkyB is nothing to worry about. It is wrong. Yesterday's review of Mr Rupert Murdoch's satellite group is broader than past ones. It covers not only the terms under which BSkyB makes its channels available to cable television companies, but also the terms under which programme providers gain access to the company's "black box" encryption system.

The secret of BSkyB's phenomenal commercial success is its *de facto* monopoly on UK pay-TV. This has two interlocking aspects. First, the group has bought up most of the attractive film and sports rights. Cable companies cannot afford to outbid BSkyB for these rights because they have fewer eyeballs glued to their screens; they have no option but to deal with BSkyB on its terms. Second, rival pay-TV channels cannot develop because they need to get access to BSkyB's encryption system. Since it would be hugely expensive to set up a rival network of black boxes, Mr Murdoch controls the gateway to customers.

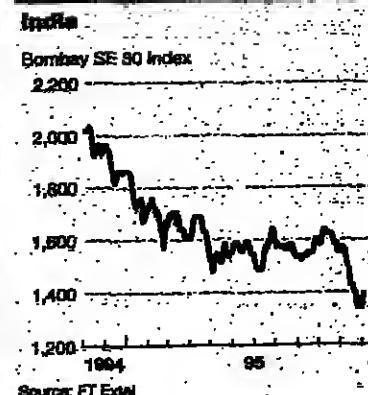
The latest review does not, of course, spell the end of BSkyB's monopoly. For a start, the OFT may conclude there is no abuse. Even if it does and refers the company to the Monopolies and Mergers Commission, it might not win its case. And even if the MMC decided there was abuse, dismantling BSkyB's monopoly would be hard. For example, making it open up its black boxes to competitors on more attractive terms might achieve little if BSkyB still controlled the most popular programmes. That said, the group's shares trade on such a sky-high multiple that it would be wise to factor in some regulatory risk.

## British Biotech

The one certainty about British Biotech is that its shares will not stay where they are. If Marimastat, the company's oral anti-cancer drug, succeeds, the shares are still wildly undervalued despite a 60 per cent increase to £16.75 in the past two days. If it fails, the shares are worth a fraction of that.

This week's clinical trial results are impressive. Marimastat appears to restrict tumour growth in a range of cancers with few side effects. Taxol, a cancer treatment with a narrower profile and greater toxicity, has just received regulatory approval after only limited trials. Marimastat could

FT-SE Eurotrack 200:  
1564.7 (+2.5)



produce annual sales of \$1bn early next century, with another \$700m coming from drugs against pancreatitis and arthritis. Given the industry's fairly fat profit margins, the consequent earnings stream would be a rich one. Even discounting those earnings back to the present and assuming only a 26 per cent chance of success for the three main products suggests a share price of £20. At a 50 per cent probability that rises to £30.

As the company itself stresses, these are early results. Much can yet go wrong, as it did earlier this year when the previous lead product ran into trouble. But with a spread of drugs progressing through clinical trials, only a cynic would argue that the group has not built up intrinsic value.

## UK water

The interim results season for Britain's water companies, now drawing to a close, has done nothing to dispel the impression that the stocks are cheap. On the contrary, almost every company has reported profits and dividends ahead of expectations; yet the market has failed to respond. Most analysts have upgraded their forecasts: even if an incoming Labour government imposed a windfall tax, dividend growth of 10 per cent or more up to the turn of the century looks achievable. Since this is well ahead of the likely market average, it sits oddly with the sector's 40-50 per cent yield premium.

The standard explanation is political risk, but this has not prevented the generators, which are just as exposed, enjoying much lower premia: 10 per cent or so for National Power and

none at all for PowerGen. Moreover the generators, unlike water companies, face big competitive threats. Water stocks are attractive even without the kind of bid frenzy seen in the electricity sector. But although there are fewer obvious predators, takeovers cannot be ruled out: bidders will look at cash flow, which means the sector look about 20 per cent undervalued. It is a myth that the sector is cash-negative: in fact, half the companies are likely to generate cash, after paying dividends, this year. Moreover, unlike Lyonise des Eaux, in its bid for Nottmumbrian, bidders from outside the water sector, such as a regional electricity company, would almost certainly not be referred to the Monopolies and Mergers Commission.

## Bombay Stock Exchange

Bombay's stock exchange is drowning in paper. Share deals require large bundles of small-denomination certificates, each accompanied by a stamped and signed transfer deed, to be traded around. Sometimes certificates get lost, so it is hardly surprising that disputes are common. But investors have really got out of hand in this week's row between the exchange and Reliance, India's largest quoted company, about the appearance of duplicate certificates. The dispute has now reached the point where Reliance, piqued by a three-day suspension of its shares, is demanding a complete delisting. This would be a case of cutting off its nose to spite its face: the smaller National Stock Exchange, on which Reliance's shares would still trade, is much less liquid.

Whatever the rights and wrongs of this particular case, the row highlights Bombay's crying need to accelerate the development of a proper electronic settlement system. That would sweep away the need for paper certificates. Not only would that improve efficiency, it would also enable Bombay to attract more foreign investors, some of whom are put off by its antiquated practices. There is plenty to attract them. Earnings multiples have collapsed from 40-50 times two years ago to around 10 times - a level which fails to reflect continuing earnings growth averaging around 30 per cent. With the economy growing at 6 per cent a year, and inflation at only 8 per cent - not to mention the growing political consensus over economic reform - the investment opportunities are considerable.

## Deposed telecoms company chief fights for \$4m pay-off

By Alan Cane, James Harding, Peggy Hollinger and William Lewis in London

Lord Young of Grafton, deposed two weeks ago as chairman of Cable and Wireless, the UK telecommunications group, is fighting for a pay-off worth more than £2.5m (\$4m), despite earlier claims that he had no contract with the company.

He and Mr James Ross, chief executive, were asked to leave by the board after a power struggle between the two men grew into a public row which threatened the group's stability. When they left, C&W attached no blame to either man and said each would get what was his due.

Lord Young has always claimed to have no contract with the company. At the heart of the current negotiations, however, is a letter, signed apparently by Lord Sharp, the former chairman

and architect of the modern C&W. Lord Sharp died in May 1994.

The current board, it is understood, had no previous knowledge of the letter and is deeply divided over how to deal with the former chairman's claim.

No directors would comment yesterday on the negotiations, which are believed to be at an early stage. Mr Brian Smith, who took over as non-executive chairman after Lord Young's departure, said last night he was leaving questions of severance pay to the remuneration committee, chaired by Mr Win Bischoff, chairman of Schroders, the merchant bank.

Mr Ken Clayton, C&W's company secretary, said last night: "Lord Young does not have a service contract. The lack of a contract is very clearly stated in the accounts." He added: "We have no letter, no contract. Lord

Young has left Cable and Wireless and that was announced. He has no connection in the building." He said: "The last thing that anybody would be doing is negotiating with Lord Young about his pay-off."

Outside his home overlooking London's Regents Park, Lord Young last night refused to comment. His wife said "he should be contacted through his office". Lord Young's total claim is thought to comprise share options totalling some £1.7m, together with pension entitlements and a sum in lieu of salary until his leaving date, set last month, of February 1997.

The reaction from institutional shareholders indicated that they would even resist a much lower award.

"If it were a £2m pay-off, then I think we would need to express our discontent through the non-executives," one said.

## Madrid's cafés cry foul over football

Continued from Page 1

when matches are in full swing, and the cost of televised football for the restaurants, cafés and bars last year was at least Pta110bn, or almost \$1bn, according to the association. Evening football caught on after Spain staged 1982's World Cup, when stadiums were equipped with new floodlights. But the problem has become acute only in the past three years or so, Mr Galindo said. "People's habits don't change

overnight. There was a custom of going out on Saturdays. This custom has been lost, little by little."

Support for their cause is being recruited from suppliers - some drinks companies which advertise during the games and in the stadiums are withdrawing their custom.

Mr Galindo said 10 or 12 big drinks companies had already done so, including Osborne, the brandy and sherry group, and dairy company Leche Pascual. Codorní, a well-known pro-

ducer of sparkling wine, has written to the federation expressing its concern and promising to cancel its traditional prime time television commercials. Caca-Cole said it had expressed support for its clients, but had taken no steps to withdraw advertising.

The clubs themselves appear not to be suffering yet from the campaign. An advertising agent for Real Madrid said stadium advertising was usually paid under six-month or one-year contracts.

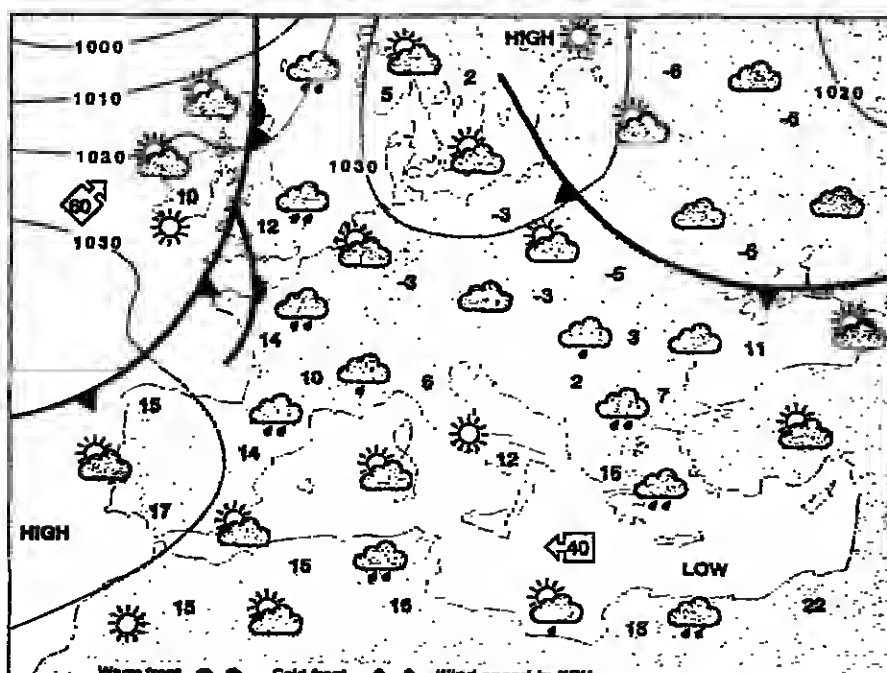
## FT WEATHER GUIDE

### Europe today

High pressure over Scandinavia will result in dry and sunny conditions. Russia will be overcast with light snow. It will continue settled and sunny from Poland to the Black Sea and the eastern Mediterranean region. The Balkans will be unsettled. Hungary, Croatia, Serbia and Albania will be cloudy with rain and heavy snow in the mountains. It will be especially wet in Greece. High pressure west of Portugal will result in sunny conditions in the western Mediterranean. The Balearic Islands will have showers however. Northern parts of the UK will be overcast with occasional showers. Southern regions will be cloudy but dry.

### Five-day forecast

Temperatures in central Europe will drop below zero over the next few days. Russia will be cloudy with light snow at times and heavy snow in the Carpathians. The Mediterranean will be unsettled and rain will continue in the Balearic Islands and Greece. Southern Ireland will be cloudy over the next few days with persistent rain.



Stations at 12 GMT. Temperatures maximum for day. Forecasts by Meteo Consult of the Netherlands

TODAY'S TEMPERATURES			
	Maximum		
	Celsius		Fahrenheit
Abu Dhabi	sun	27	81
Accra	sun	32	90
Algiers	rain	17	63
Amsterdam	rain	5	41
Athens	cloudy	17	63
Atlanta	sun	19	66
B. Aires	sun	20	68
B. ham	drizzle	11	52
Bangkok	sun	32	90
Barcelona	cloudy	15	59
Beijing	sun		
Belfast	rain		
Bergrade	rain		
Berlin	rain		
Bombay	rain		
Bogota	rain		
Buenos Aires	sun		
Burmbay	sun		
Busselton	drizzle		
Buxtedest	rain		
C. Jagan	rain		
Cairo	sun		
Calcutta	sun		

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